



REQUEST FOR PROPOSALS

ALL PROSPECTIVE CONSTRUCTION MANAGEMENT FIRMS

**REQUEST FOR PROPOSALS
OR MODERNIZATION AND EXPANSION
GHS-FD Project Number: F2023062**

Grady Health System Department of Facilities Development is soliciting proposals for construction management services for the **OR Modernization and Expansion (F2023062)**.

The project will be located at 80 Jesse Hill Drive SE, Atlanta, GA 30303.

The RFP (dated Thursday, 10/09/24) will be posted on the Grady website prior to the mandatory pre-proposal meeting Wednesday, October 16, at 1:00pm in the offices of the Health System's Department of Facilities Development, Third Floor, Hurt Building. The driving address is 50 Hurt Plaza, SE, Suite 301 Atlanta, GA 30303.

Proposals, in accordance with the RFP for Project Number: **F2023062**, are due Friday, October 25, 2024, at 12:00 PM.

Additionally, registration with VendorMate (through the following website: <https://registersupplier.ghx.com>) must be completed prior to proposal submission.

Please notify **Erin Carlson** by email at erin.carlson@bdrpartners.com of your intention to submit a proposal by filling out and submitting Appendix D by Monday, October 16, 2024 **at 4:00 PM**.

Sincerely,

Grady Health System



Grady Health System

OR Modernization and Expansion

GHS – FD Project Number – F2023062

Request for Proposal

Construction Management

Released: October 9, 2024

Due Date: October 25, 2024

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1.0 GENERAL INFORMATION

Grady Health System is soliciting Proposals for Construction Management Services for the following project:

PROJECT: OR Modernization and Expansion
PROJECT #: F2023062
LOCATION: 80 Jesse Hill Drive SE, Atlanta, GA 30303

1.1 Introduction

Grady Health System (“GHS”) is one of the Southeast’s largest public hospital systems. With a delivery system that includes affiliations with public health organizations, medical education programs, and community advocates, GHS provides quality, cost-effective, and customer focused health care to residents of metropolitan Atlanta and citizens of the State of Georgia. Grady Health System is comprised of Grady Memorial Hospital (953 licensed beds), Crestview Health and Rehabilitation Center (388 licensed long-term care beds), the Infectious Disease Center (HIV/AIDS), the Loughlin Radiation Oncology Center, the Maloof Imaging Center, six (6) community health centers, the Regional Perinatal Center, the State of Georgia Poison Control Center, the Georgia Cancer Center for Excellence, The Marcus Stroke and Neuroscience Center, Grady EMS-Atlanta’s 911 ambulance service, the region’s premiere Level I trauma center and nationally renowned emergency medicine and burn centers.

GHS seeks to continue delivering patient focused health care to residents of metropolitan Atlanta and citizens of the State of Georgia.

GHS intends to modernize and renovate its existing operating room platform to serve Atlanta and the surrounding areas.

- Construct 6 new Operating Rooms.
- Renovate existing Operating Rooms.
- Renovate Perioperative services and staff areas to support new Operating Rooms.

The information contained in this RFP about Grady Health System, its facilities, services and business practices are confidential, and should not be distributed or disseminated without the express written approval of Grady Health System.

Grady Health System’s Facilities Development team manages all capital improvements, space planning, programming, architectural/engineering design, and construction for the Grady Health System.

Any questions regarding this RFP shall be submitted via e-mail correspondence to **Erin Carlson** at erin.carlson@bdrpartners.com, copy to: **Richard Still** at richard.still@bdrpartners.com.

Contact with Grady Health System’s administration, staff, and board members regarding this RFP is strictly prohibited during the selection process.

1.2 Project Overview

Project Description

Grady Health System is requesting Construction Management services to renovate and expand the surgical services platform located on the 6th floor in the D, G, F, J, K, and L Wings. The renovation area is approximately 52,300 square feet. Program elements include the addition of 6 new Operating Rooms adjacent to the current operating suite. New Pre-Op and PACU areas will relocate to the existing Administration and support services areas. Support services – to include locker rooms, showers, storage, offices - will be consolidated on the floor. A phased refresh of the existing 17 Operating Rooms, including expansion of 4 ORs, is also included in the project scope.

Additional information can be found in Exhibit A.

Goals of this Effort:

The goals of the OR Modernization and Expansion effort are to:

Guiding Principles

1. Maximize the use of available clinical space for patient care.
2. Integrate the latest technologies and best practices in healthcare design.
3. Design a consistent patient experience and staff workflow between new and existing areas.
4. Standardize new operating rooms to plan for broad utilization of spaces.
5. Use the hospital's financial resources efficiently.
6. Design adaptable and flexible spaces that evolve with future needs.

Objectives

1. Create 6 new Operating Rooms
 1. Maintain standard layouts and flexible uses, however these rooms will primarily include Neuro and Robotic functions
2. Create pre- and post-op spaces to support the volume increase
3. Refresh the existing spaces to match the new additions as a seamless platform
4. Optimize equipment and clean core storage

Measures of Success & Guardrails

1. Safety and Compliance: Adherence to all healthcare regulations and safety standards.
2. Patient Care: Minimizing disruption to ongoing patient care during the renovation.
3. Operational Flow: Must maintain a minimum of 16 Operating Rooms functional at all times
4. Budget Adherence: Staying within the agreed financial limits.
5. Sustainability: Utilize practices as referenced in "Practice Green Health" Organization -guides for lighting, material usage, setbacks, etc. and as dictated by Grady Sustainability Committee
6. Achieve Grady Health System's minority spend goal to Diverse Suppliers for the project. Engaging Diverse Sub-suppliers in partnership and/or joint venture-ship roles.
 - Achieving a **30%** minority spend to Diverse Suppliers for the services of this project.

Project Budget

Program construction budget for the OR Modernization and Expansion project, to include new construction, is Eighteen Million (\$18,000,000.00).

Project Schedule

Key milestone dates below indicate the best forecast currently and are subject to change

Awarded CM Firm Start Date	Upon Contract execution firm shall be ready to begin work within (7) calendar days
CM Preconstruction	October 2024 – June 2025
Design Development	November 2024 – January 2025
CD & Permit Set	January 2025 – April 2025
Target Construction Start Date	June 2025*
Target Construction Completion Date	September 2028

* Early release packages are under evaluation to expedite the design and construction schedule

1.3 Qualifications and Expertise

Grady Health System (GHS) requires the successful Bidder to exhibit the highest standards of integrity and work ethics (e.g. confidentiality, diligence, and professionalism). The Bidder shall have experience in providing similar scope of work in similar institutions as described in this RFP. The firm must have gained this experience as a result of being regularly engaged in the business of providing services in an acute health care/patient and operational surgical platform.

GHS shall assess each Bidder's response and whether in the opinion of GHS, the Bidder is capable of undertaking and completing the scope of work delineated within this RFP in a satisfactory and timely manner. GHS will award a contract only to a responsible Bidder that has the ability to successfully perform under the terms of this RFP.

Vendor Registration

All vendors are required to complete a Vendor Registration Application through the GHS electronic vendor registration process. Once awarded a contract and all representatives must register prior to visiting any location or department of the health system. All fees due are the responsibility of the awarded Vendor and their associates. The registration allows GHS to manage the vendors supplying critical services to the health system, profile of the vendors and all representatives that visit the health system. The electronic Vendor Registration Application can be completed on the GHS website at <https://registersupplier.ghx.com>

1.4 Evaluation Criteria and Process

The selection of the awardee to be engaged by GHS to accomplish the scope of work will be based on the following criteria that are utilized by the Evaluation Team. The Evaluation Team is comprised of members of the GHS staff.

- Demonstrating an Understanding of this Request for Services
- Previous Experience on Projects of Similar Nature (including references)
- Management Plan
- Schedule Approach
- Cost Proposal
- Diverse Subcontractor Supplier Plan (DSSP)
- Incorporation of Environmental Sustainability Measures

2.0 SCOPE OF WORK

GHS intends to bring the Construction Management team into the process during the design phase of the project. The Construction Manager at Risk shall operate as a member of the Project Team that will be responsible for the successful delivery of the project. It is the intent of GHS to engage the team of Owner, Architect and Construction Manager early in the process to realize the full value of teamwork during pre-construction as well as construction.

The Construction Manager must be an organization that has proven ability to provide sound technical consultation during the design stage of the project and to act as manager of construction in organizing and directing construction activities on a project of similar scope and complexity to this one. The Construction Manager shall be responsible for detailed construction cost estimates and construction budget control. The Construction Manager shall also be responsible for review of design during the entire process with a view towards early value engineering, lifecycle costing, subcontractor coordination and phasing/scheduling, and direction of all other construction activities.

The Construction Manager must comply with the requirements of all applicable federal, state, and local laws. The Owner shall approve the awards of all construction subcontracts after evaluation and consideration of the recommendation of the Construction Manager. Prior to the commencement of construction phase services, the selected Construction Manager will propose for acceptance by GHS a Guaranteed Maximum Price (GMP) for all construction services.

Preconstruction Services for this Program will commence immediately upon selection of the CM and will carry through the completion of Contract Documents and the procurement of all of Work for the entire program. The Owner reserves the right to make reasonable changes to this schedule as program objectives require.

Preconstruction Services

A. Schedule and Logistics Plan Development

The Construction Manager shall assist in the development of a Master Preconstruction Schedule beginning with the Design Development and continuing through Contract Documents for each phase of the work. The Preconstruction effort will place significant emphasis on sequencing and logistics planning, this effort will require full-time representation by the CM, including attendance at design phase meetings.

The Preconstruction Schedule will identify the responsibilities among the members of the Project Team. Key milestones, including design phases, budget delivery dates, state and county submission and review dates, release of documents for bidding, and tentative bid dates will be identified. The schedule should identify when architecturally significant Owner Furnished Equipment should be delivered to this project.

The Construction Manager will assist in developing the schedule so that realistic dates can be set and achieved. The Preconstruction Services Schedule will be distributed to all members of the Project Delivery Team and monitored on a regular basis during the Design review meetings. This schedule will be the central tool used to ensure efficient execution of the design phase of the project, followed by a timely construction start.

The Construction Manager will prepare a precedent annotated Gantt chart with submission of each Budget Estimate as outlined below. This schedule shall be updated with each submission package and shall reflect

all previous revisions in the Budget Estimates that affect the construction duration. The detail provided on the schedules should directly correspond to the budget line items.

The Construction Manager shall develop a Master Construction Schedule beginning with the Construction Manager's mobilization and ending with Project Completion and Occupancy. The baseline schedule shall be developed in concert with the Budget Estimates and provide sufficient detail to clearly plot the critical path and allow a complete logistical analysis.

B. Document Review

Design/Preconstruction Services review meetings are to be held as required (2-4 times a month) during the design phase. Meetings shall be held at the 6th floor Perioperative Conference Room at GMH.

The Construction Manager shall provide the Project Team continual input regarding constructability, availability of materials and qualified trades, cost/benefit analyses for building systems, and budget/schedule impact as the overall design is developed.

C. Budget/Estimates

The Budget Estimates are to be developed for each phase area of operation / permit package as outlined below with a high degree of collaboration with the entire Project Team:

- Budget Estimate No.1: The Construction Manager shall prepare a Budget Estimate based on the Design Development drawings and specifications. A detailed listing of qualifications and assumptions shall be included with the Budget Estimate Report.
- Budget Estimate No.2: Prior to the completion of the Construction Documents and at the owner's discretion, the Construction Manager will be required to submit a GMP. All inconsistencies, qualifications, line-item contingencies, and general assumptions shall be represented with specific cost detail.
- The Construction Manager will also participate in cost comparison/validation during each estimate phase with a 3rd party estimating consultant.

It should be noted that Budget Estimates will become the basis for the GMP at GHS discretion. In addition to the Construction Manager's fee, the budget estimates shall include a detailed breakdown of general conditions, supervision, equipment, etc.

D. Value Engineering

The Construction Manager shall submit a detailed list of value engineering options and the associated estimated costs along with the submission of each Budget Estimate. The Construction Manager shall meet and work with the Project Team in the evaluation of the various options and incorporate selected options into the Budget Estimates. The Construction Manager shall participate as a Project Team member in maximizing the project value for GHS. A high level of collaboration will be required to incorporate this element in the design process. Cost value engineering is not to be an afterthought of this initiative.

Construction Phase

A. Site Safety Management / Infection Control

The Construction Manager shall collect and coordinate site-specific safety plans from each subcontractor. Set up procedures to hold all subcontractors accountable for meeting the safety requirements included

within the Project Manual, and within their own Safety Plans. The Construction Manager shall also agree to abide by all Interim Life Safety Measures and Infection Control Policies currently in place by GHS.

B. Construction Quality Management

The Construction Manager shall monitor the work and report any non-conforming work to the Architect, make recommendations, submit plans of correction to the Owner and Architect for review and approval, and implement plans for correction accordingly.

C. Schedule

The Construction Manager shall notify owner on the week that a schedule variation occurs and shall manage the process to correct and recover any lost time. A recovery schedule shall be developed and submitted to the Owner for review within two weeks. The Construction Manager shall be responsible for the coordination of all schedules and work items.

The Construction Manager shall provide no less than monthly schedule updates clearly stating the current projected end date, identifying all float, and showing all progress. In addition to the monthly schedule updates, during construction the Construction Manager will be required to provide six-week "look-ahead" schedules at each project team meeting. Construction Manager shall present updated labor analyses as appropriate, stating whether manpower levels are adequate, and any plans of correction required.

D. Construction Coordination and Supervision

The Construction Manager shall provide coordination and *qualified* supervision as required to coordinate the work of the sub-contractors with each other and with the activities and responsibilities of the Construction Manager, the Design Team, the Owner, and other contractors. The Construction Manager shall provide organization, process, and on-site lines of authority to carry out the overall plan and achieve the cost, schedule, quality, and safety goals of the Owner.

The Construction Manager shall route and document all communication to both Owner and the Architect. The Construction Manager shall immediately provide documented analysis of all facts and communications relating to all potential claims to GHS. The Construction Manager shall create and implement written payment procedures for all contractors. The Construction Manager will be required to provide a Partial Release of Lien from each subcontractor that was paid the previous month included with the monthly application for payment. The Construction Manager shall create and implement written change order procedures in concert with the Owner's contingencies and allowances. The Construction Manager shall develop and monitor an effective system of cost control, reflecting current cost claims against the budget, and projecting costs to completion monthly. The Construction Manager shall receive all submittal items from contractors and vendors, review them for general conformance with contract documents and the work plan, and shall forward them to the Architect with recommendation. The Construction Manager shall maintain current as-built and record documents at the site. The Construction Manager shall coordinate receipt, delivery, and unpacking of all Owner supplied materials that are not being received by the vendor or GHS.

Owner Provided Services

Grady Health System will contract separately for low voltage, audio visual, materials testing, survey, commissioning, wayfinding, art consultant, and (potentially) medical equipment planning support services as required to implement the project. It is Grady's intent to procure all design services necessary for the successful completion of this project. Please note any design services your firm may offer.

3.0 RFP SCHEDULE OF EVENTS

The following Schedule of Events represents the Owner's best estimate of the schedule that will follow. The Owner reserves the right to adjust the schedule as the Owner deems necessary.

RFP Issuance/Posting	Wednesday, October 9, 2024
Pre-proposal Meeting	Wednesday, October 16, 2024, at 1:00pm
RFI's Due	Friday, October 18, 2024, at 5:00pm
Response to RFI's	Monday, October 21, 2024, by 5:00pm
RFP Proposal Due Date	Friday, October 25, 2024, at 12:00pm
Potential Interview Date(s)	Week of November 11, 2024
Target Award Date	Friday, November 29, 2024

4.0 PROPOSAL FORMAT

Provide one (1) electronic copy of the proposal submitted to **Erin Carlson**; erin.carlson@bdrpartners.com, with copy to **Richard Still**; at richard.still@bdrpartners.com.

1. **Cover Letter:** Provide a statement of interest. Include name and number for the primary point of contact should your firm be selected.
2. **Company Information:** Provide basic company information: Company name, address, indicate type of ownership, name of primary contact, telephone number, fax number, e-mail address, and company website (if available). Identify the office from which the project will be managed and this office's proximity to the project site.
 - a. Please disclose any ownership and/or relationships with Grady Health System.
 - b. Disclose whether the proposing entity or any shareholder, member, partner, officer, or employee thereof, is presently a party to any pending litigation or has received notice of any threatened litigation or claim directly or indirectly bearing on Grady Health System or the Fulton-DeKalb Hospital Authority.
 - c. Disclose the name and title of any of Grady Health System's and/or The Fulton-DeKalb Hospital Authority board members, officers, administration, employees, contracted employees or independent contractors that are employed by or affiliated with the Offeror's organization.
3. **Proposed Team Organization:** Provide your project team's organization chart to include all consultants and sub-consultants per the requirements of this RFP.
 - a. Outline of proposed team to include any and all supplemental members you are proposing as part of your comprehensive team
4. **Proposed Team Qualifications and Similar Project Experience:** Provide professional qualifications and description of experience for proposed project team. Provide information to support the following criteria:
 - a. Define team member's roles and responsibilities
 - b. Accreditation types and levels of lead staff
 - c. Field led personnel's certification types and levels
 - d. Clearly define and indicate specific team member experience with similar size and scope healthcare projects. Include:

- i. Project name, location and dates during which services were performed.
 - ii. Brief description of project and physical description (square footage, number of stories, site area).
 - iii. Exact role team member performed on this project
 - iv. Owner's current contact information
 - e. Identify how team member added value on each project example
5. **Project Approach:** Provide a response to the following items, along with a description of any other concepts or qualities that differentiate your firm's approach to the project:
- a. Explain your approach to construction management specific to the OR Renovation and Expansion project.
 - b. What unique understanding of similar projects will enable you to provide the best sequencing plan, coordination, and schedule?
 - c. Provide information on Sustainability efforts to include previously incorporated measures and best practices for projects with similar size and scope. Identify specific areas of opportunity related to the OR Renovation and Expansion project.
 - d. Outline your approach to ensuring minority and diverse business enterprise participation.
 - i. Tier I and Tier II spend is counted towards the supplier diversity goal
 - 1. Tier I is defined as the supplier getting paid directly from Grady, often referred to as the Prime
 - e. What unique understanding of similar healthcare projects will enable you to provide cost-saving ideas for incorporating state-of-the-art design intent for this project? Be specific to the size and scope of the OR Renovation and Expansion project.
 - f. Describe examples within the past two years of strategies that your firm has employed to help Owners lower the cost of similar capital projects? Be specific as it relates to the scope of the OR Renovation and Expansion project.
6. **Project Logistics Plan & Schedule**
- a. Timeline is critical and maintaining operations of a minimum of 16 ORs is critical throughout the project. Provide your unique approach to phasing and logistics to enable an expedited delivery of the full project scope – with a focus on bringing the new ORs online as quickly as possible. Include your firm's ideas that may improve project delivery.
7. **Proposed Fee:** Provide a fee for the full scope of work outlined in this RFP. Appendix E – Bid Form is included and should be filled out accordingly. Please provide an Excel version of a completed Proposal Form as part of your response.
- a. **Provide additional services hourly rates for each of the proposed team members/roles.**
 - b. **Provide a comprehensive list of anticipated reimbursable expenses. Note that reimbursable expenses are to be billed at actual or direct cost without markup.**
8. **RFP Project Documents**
- a. APPENDIX A: AUTHORIZATION FORM
 - b. APPENDIX B: CONTRACTOR WORK REQUIREMENTS
 - c. APPENDIX C: SUPPLIER DIVERSITY
 - d. APPENDIX C-1: BUSINESS IDENTIFICATION AND NONDISCRIMINATION
 - e. APPENDIX C-2: SUPPLIER DIVERSITY DEFINITIONS
 - f. APPENDIX C-3: SUPPLIER DIVERSITY PLAN
 - g. APPENDIX C-4: DIVERSE SUPPLIER SUBCONTRACTING PLAN (PROGRAM MANAGEMENT)

- h. APPENDIX C-5: CERTIFICATION OF EFFORTS
- i. APPENDIX C-6: STATEMENT OF INTENT
- j. APPENDIX D: INTENT TO SUBMIT
- k. APPENDIX E: BID FORM
- l. APPENDIX E-1: BID WORKSHEET (PDF and LIVE EXCEL AS ADDENDUM)

Submittal of Questions or Clarifications: Questions about any aspect of the RFP, or the project, shall be submitted in-writing via e-mail by **5:00 PM, Friday, 10/18/2024 to: Erin Carlson;** erin.carlson@bdrpartners.com and copy to **Richard Still** at richard.still@bdrpartners.com.

RFP electronic proposals are to be received no later than 12:00 PM EST, OCTOBER 25, 2024.
Hard copies are not required for this submission.

Please limit your submittal to no more than 40 single sided 8.5"x11" pages, with 11 pt. minimum font size. Appendices do not count towards the requested page limit count.

5.0 SUPPLIER DIVERSITY

Diverse Business Enterprise Utilization

It is an overall objective of GHS to encourage involvement by Diverse Business Enterprises as contractors and suppliers in business activities generated by GHS, while assuring that such activities will be conducted in accordance with all applicable laws. It is the declared policy and intent of GHS to strive to maximize participation of Diverse Business Enterprises through all business contracting opportunities. GHS is committed to ensuring that Diverse Business Enterprises are given every opportunity to participate in contracting opportunities.

In adherence to GHS's commitment to Supplier Diversity, Solicitors of a GHS contract must clearly as defined by GHS herein, demonstrate good faith effort to achieve the Supplier Diversity goal set forth. By the documentation of Direct Tier II goods and/or services to be purchased from Diverse Business Enterprises certified by one (1) or more of the third party certification agencies recognized by GHS. Such spend with Diverse Business Enterprises will be monitored. In connection with such monitoring, Contracted GHS Suppliers will be required to report Diverse Supplier Spend to GHS monthly in a manner in GHS's sole discretion. In addition, a copy of reported Diverse Supplier spend, must be attached with the submission of any invoices to GHS. Failure to demonstrate the defined Good Faith Effort to achieve GHS's Supplier Diversity goal, objectives, or to report in a manner prescribed by GHS, shall be a material breach of any controlling contract between GHS and Contractor or vendor.

GHS prohibits discrimination on the basis of race, color, gender, religion, national origin, or disability in connection with employment of any person, or the award of any contract. GHS will provide equal opportunities without regard to race, color, gender, religion, national origin, or disability, by requiring that any vendor doing business with GHS provide equal opportunity to persons and businesses employed by, or contracting with the supplier of products and services to GHS.

The Supplier Diversity Goal for this Solicitation is 30% of the total contract value

GHS® expects that the policies, programs and practices of its vendors/Contractors are carried out in an equitable fashion and that Certified Diverse Business Enterprises are afforded an equitable opportunity to share in contract/subcontract opportunities.

Vendors interested in doing business with GHS® are required to sign the Certification below and complete the Contract Compliance Section in its entirety and submit it with their bid response.

SUPPLIER DIVERSITY PLAN

In addition to the BID submission requirements, each vendor must submit a Supplier Diversity Plan (Appendix C) with their BID. The respondent must outline a plan of action to encourage and achieve participation by CERTIFIED DIVERSE BUSINESS ENTERPRISES as it relates to this RFP.

Required Forms and Economic Opportunity Plan Statement:

In order for the bid package to be considered complete, Bidders must submit the following completed documents included in this RFP package.

These documents are considered a part of and should be submitted with the Bid. Failure to provide the information on the part of the Bidder will result in the bid being determined non-responsive.

Vendors utilizing a joint venture partner, subcontractor or consultant will be required to submit a monthly utilization report, formatted to GHS[®] specifications. No changes or substitutions may be made to this Supplier Diversity Section without the written consent from an authorized GHS[®] representative. Request for changes/substitutions by the Vendor must be made to GHS[®] in writing to include reason for the change, how the contract will be impacted, dollar amount and any other pertinent information. Vendor shall comply with the submitted plan, unless a written approval from an authorized GHS[®] representative has been received.

Grady Health System contact information for Supplier Diversity and Equity can be found here:

Crystal King

Director, Supplier Diversity and Equity

404.616.4507

caking@gmh.edu

Clovice Vaughn

Manager, Supplier Diversity and Equity

404.616.2662

civaughn@gmh.edu

These individuals should be utilized as a resource to aid in your efforts when developing your supplier diversity plan and can be used as a resource to enhance the certified diverse business enterprise participation.

Resources and websites to utilize:

- City of Atlanta - [Supplier Diversity Management System \(gob2g.com\)](http://gob2g.com)
- Georgia GDOT - [Oracle BI Interactive Dashboards - Directory of Prequalified Contractors \(ga.gov\)](http://ga.gov)
- MARTA - [Supplier Diversity Management Program \(diversitysoftware.com\)](http://diversitysoftware.com)
- Fulton County - [Compliance and Certification Online System - Fulton County, GA \(diversitycompliance.com\)](http://diversitycompliance.com)

6.0 PROCESS FOR SELECTION

Admissibility

Appendix D Must be completed (filled out) and submitted to GHS-FD on or before the Pre-bid Meeting.

To be admissible, a bid must adhere to the requirements and content for submissions outlined in this RFP. Failure to adhere to this format may eliminate the bid from any further consideration, as determined at the sole discretion of GHS-FD.

Furthermore, bids from bidders who are currently debarred by Grady Health System, by any local jurisdiction or agency, and/or involved in any litigation with The Grady Memorial Hospital Corporation or Grady Health System will not be considered admissible.

Analysis of Bids & Award

- Bids will not be opened publicly. All parties submitting bids will be notified in writing of the results of their submission.
- GHS will not consider any exceptions, exclusions, and/or clarifications. The bid proposal will be considered for completing services per scope of work described in this RFP.
- In evaluating bids the selection will be based on determination of Responsibility and a determination of Responsiveness.
- GHS-FD reserves the unqualified right to request additional information or meetings with any architect to visit previous or current project sites, or to visit their premises, if deemed necessary to arrive at a fully informed decision.
- The award will be to the responsible and responsive bidder whose bid conforms to all material specifications, terms and conditions as set forth in the bid, with the lowest price, provided his/her bid is reasonable and is to the interest of GHS to accept it. No bid shall be considered for award if the bid is not responsive to the essential requirements of the solicitation or is submitted by a non-responsive bidder.
- Protest: A formal written protest form can be obtained by contacting the Office of the Contracting Officer at 404-616-0450.

Appendix A: Authorization/Certification Form

Firm:

To whom it may concern:

This is to certify that:

NAME:

TITLE:

SIGNATURE:

Is/are authorized to sign all bid documents and, if the firm is selected, the contract for this assignment.

Certifies that he/she has read, understands and agrees to be bound by the terms and conditions of the Request for Proposals.

By:

NAME: _____

TITLE: _____

PHONE: () _____

SIGNATURE: _____

DATE: _____

Note: this form may, at the firm's discretion, be replaced by another document to the same effect.

Appendix B: Contractor Work and Permit Requirements

PROJECT NAME: **OR Modernization and Expansion**
 PROJECT LOCATION: **80 Jesse Hill Drive SE, Atlanta, GA 30303**

PROJECT NO. **F2023062**
 PROJECT MANAGER: **Erin Carlson**

Hospitality Program: Quality care for our patients is the key component in everything we do. Our Hospitality Program is centered around the values of safety, service, friendliness, helpfulness, courtesy, communications, response, privacy, dignity, respect, listening and professionalism. The purpose of this pledge is to let you know, for your acknowledgement, that everyone working in Grady Hospital has a stake in quality patient care, patient comfort and patient safety. By supporting these values, you will have a direct impact on our patients.

<p>BADGE AND PERMITS Obtain Vendor Badge (must present valid ID and Project No. from Plant Operations Customer Service). A TB Skin Test (PPD) is required if on site for three or more days. PPDs may be obtained through GHS Employee Health Services (15A) at the expense of the contracting company. Area work/burn permits and utilities shutdown requests are secured prior to starting work.</p>	<p>INFECTION CONTROL All extra materials, debris, and trash are to be removed before moving to the next area or at the end of the day. No eating or drinking in hospital occupied work areas. All evidence of eating or breaks taken on a secured construction site must be removed before end of day. Maintain appropriate construction barriers.</p>
<p>INSURANCE Vendor must have proof of liability and workman's compensation insurance on site.</p>	<p>SHUTDOWNS No Mechanical or electrical systems may be shutdown or turned off for any reason without the GHS Project Manager and Facilities Management's assistance. Plan your work so that seven (7) calendar days notice can be given for all shutdowns. Request for Utilities Shutdown Permit required.</p>
<p>FIRE SAFETY Communicate to the FCC, ext. 5-3956, the area where you will be working: 7 A, B, C, etc. Approved barriers must be in place <u>prior</u> to beginning work. Safety and/or the GHS Project Manager must approve temporary barriers.</p>	<p>CEILING TILES Replace all ceiling tiles by the end of the day, even if work is not completed. Ceiling or ceiling tile removal for access to work or inspection will be tagged with the project permit number, GHS Project Manager's name and contact number. Damaged or discolored tiles should be noted before the project begins, or the contractor will be held responsible. Ceilings that are out for long periods of time must have protection or approval from Epidemiology/Safety to protect patient's health and welfare.</p>
<p>FIRESTOP Cover all wall or slab holes with temporary covers to maintain compartment integrity. After task completed, penetrations must be permanently sealed with Fire Stop. Communicate to GHS Project Manager any penetrations and/or repairs. The GHS Project Manager and/or Safety must inspect all patched penetrations prior to covering.</p>	<p>SAFETY Contractors are to provide fully charged, with pull pin seal, approved (must have a current inspection/service tag) fire extinguishers in the construction areas. Be conscious of all signage and surroundings. Do not obstruct hallways and corridors. Keep doors closed to mechanical spaces construction areas. All clothing must meet OSHA requirements.</p>
<p>SMOKING No smoking on premises. Use dedicated smoking areas outside of building.</p>	<p>CUTTING & CORING Observer to be posted to watch "blind side" of cutting, if coring, or if demolition is to be done.</p>
<p>COMMUNICATION DEVICES Use of cell phones <u>prohibited</u> throughout the hospital. Cellular telephones and 2-way radios may cause electromagnetic interference affecting life support and other critical equipment. Vulnerable, sensitive areas have signage restricting radio-transmitting devices within that vicinity.</p>	<p>SECURITY AND STORAGE Immediate work area secured to keep all others out. Secure all equipment when not in use or attended. Work with GHS Facility Development if project storage space is needed for overnight, or any length of time. Stairwell travel should allow re-entry every 5th floor, if some stairwell doors are found to be locked. Assigned access cards and keys are for the contractor's use only. No "piggy-backing" is allowed. All assigned keys must be turned over to the foreman/project manager at the end of the day.</p>
<p>HOUSEKEEPING Do not obstruct hallways and corridors. Keep doors closed to mechanical spaces and construction area. The construction area shall be kept in a neat condition at all times. Combustible boxes and scrap materials shall be disposed of daily. Provisions shall be made to avoid the tracking of dust outside of the construction area. No refuge is to be left at any entry. Contractors will not use hospital equipment to clean up their projects.</p>	<p>UTILITIES All company owned equipment (power cords, etc.) must be inspected and approved by Safety/GHS Electrical Department prior to use. When using electrical equipment, a GFCI will be used.</p>

<p>PARKING The GHS-PM will designate available parking areas for contractor employees. Parking space at GHS is limited and workers may be required to park some distance from their work place. Violation of this requirement will result in towing of the vehicle at the owner's expense.</p> <hr/> <p>ELEVATORS Contractors shall move material in an elevator specifically designated by GHS-PM. This elevator shall be designated the "Construction" elevator. The contractors are required to vertically migrate through the building using the stairs or construction elevators.</p>	<p>HAZARDOUS MATERIALS Before starting any work within GHS, conformation must come from the Asbestos Coordinator, Tyrone Williams (x5-9650), that the area is free of Asbestos Containing Material (ACM). ACM or presumed ACM is regulated by the Environmental Protection Agency (EPA) and must not be disturbed by non-asbestos abatement contractors. Work through project managers to insure compliance. No flammable storage on site. The Fire Command Center (FCC) and the Safety Department must be aware of all flammable products brought into Grady needed for task. Material Safety Data Sheets must be made available upon request, for contractor supplied products and materials.</p>
<p>OPEN FLAMES/HOT WORK Open flames of any kind require a burn permit obtained through the GHS Project Manager. This also applies to cutting and welding forms. A recent inspected and approved "ABC" fire extinguisher shall be kept at the work site at all times. Approved barriers are required for arc-welding.</p>	<p>SCHEDULING Any work needing to be performed outside of regular hours (0700-1700) or on weekends, must be pre-scheduled (requested in writing) through the GHS Project Manger one week in advance. Any secured areas, (i.e. 4th and 13th floors or locked offices), will not allow access and will need to be scheduled 48 hours in advance for work to be done in these areas.</p>
<p>SMOKE DETECTORS A network of smoke detectors protects Grady, which send a signal to the Fire Command Center (FCC). Dust, fumes, smoke, water and heat can set off the detectors. Plan your work so that seven- (7) days notice can be given to temporarily take the smoke detectors out of service in the construction area. Request for Utilities Shutdown Permit required. Plant Operations may temporarily disconnect smoke alarms.</p>	<p>OCCUPIED AREAS It is expected that contractor employees working in occupied areas, including, corridors, be sensitive to patients, staff and the public. Yelling, foul language, dirt and debris without barricades, unattended ladders, toolboxes and materials are not permitted.</p>
<p>STANDARDS OF CONDUCT Use dedicated elevators for the transportation of equipment. Always yield to Grady patients, staff and daily business. Follow GHS directives during emergency responses and drills. Use of profane and abusive language is prohibited. No profane or derogatory verbiage on apparel. Keeping volume down on radios is required.</p>	<p>TOILETS Contractor personnel shall only utilize staff toilets as directed by your Supervisor. It is expected that use of toilets by contractor personnel will not result in any additional cleaning requirements.</p>
<p>GHS TELEPHONE NUMBERS Frequently used numbers inside GHS: GHS Plant Operations/Facility Management: 5-3960 GHS Facilities Development: 5-4291 Compliance Coordinator: Jinx Rainwater: 5-5291 Safety Office: 5-5356 Plant Operations: Duty Engineer: 404-837-0005 GHS Emergency: 911# Cardiac Arrest: 5-5555 Fire Commander Center: 5-3956 Housekeeping: 5-4065</p>	<p>INTERIM LIFE SAFETY MEASURES These are a series of administrative actions that must be taken to compensate for construction deficiencies or activities. They include:</p> <ol style="list-style-type: none"> 1. Ensuring that exits provide free and unobstructed egress. 2. Ensuring free and unobstructed access to emergency departments. 3. Ensuring that fire alarm, detection, and suppression systems are not impaired. 4. Ensuring that temporary construction partitions are smoke tight and non-combustible. 5. Providing additional fire-fighting equipment and personnel training. 6. Prohibiting smoking in or near construction areas. 7. Reducing flammable loads through revision of storage, housekeeping, and debris removal practices. 8. Conducting additional fire drill(s) each quarter. 9. Increasing hazard surveillance of buildings, grounds and equipment. 10. Training personnel when structural features are compromised. 11. Conducting organization wide safety programs to ensure awareness of hazards.

FIRE SAFETY MEASURES: In the event of a fire, the following steps should be taken:

Rescue anyone in immediate danger.

Alert/alarm by activating the nearest pull station (typically located at most stairwells or proximal to elevator lobbies).

Contain the fire by closing doors, windows and turning off fans

Extinguish (Pull the pin, Aim at the base of the fire, Squeeze the trigger and Spray in a sweeping motion) the fire as time allows, and continue to evacuate.

CONCURRENCE: I HAVE READ, UNDERSTAND AND PLEDGE TO SUPPORT PATIENT CARE AS OUTLINED ABOVE. I UNDERSTAND FAILURE TO COMPLY WITH THESE REQUIREMENTS CAN RESULT IN DISMISSAL FROM THE PREMISES.

SIGNATURE / FIRM: _____ **DATE:** _____

**APPENDIX C
CONTRACT COMPLIANCE CERTIFICATION**

CERTIFICATION :

I certify that the statements made by me in this Contract Compliance Section are complete and true to the best of my knowledge and belief and are made in good faith. I understand that if I knowingly make any misstatements of facts, I am subject to debarment from participation in future GHS® contracting opportunities, held liable for breach of contract and subject to the enforcement of any remedies available under the contract or as a matter of contract law. I agree that no changes shall be made to this section without the written consent of GHS®.

Authorized Representative Signature

Title: _____

Authorized Representative Printed Name

Date: _____

APPENDIX C-1: BUSINESS IDENTIFICATION AND NONDISCRIMINATION

(TO BE SUBMITTED WITH QUALIFICATIONS)

Part I – Business Identification (definitions on Appendix C-2). Please indicate if your company qualifies as one of the business designations below:

	Yes	No												
Small Business If yes, please check the following reason(s) that apply: ___ Less than 100 Employees ___ Less than \$1,000,000.00 in gross annual receipts														
Minority Business Enterprise If yes, please indicate the percentage of minorities who own, control or operate your company:														
<table border="1"> <tr> <td>African American</td> <td>%</td> <td>Asian American</td> <td>%</td> </tr> <tr> <td>Hispanic/Latino</td> <td>%</td> <td>Pacific Islander</td> <td>%</td> </tr> <tr> <td>Native American</td> <td>%</td> <td>Other</td> <td>%</td> </tr> </table>	African American	%	Asian American	%	Hispanic/Latino	%	Pacific Islander	%	Native American	%	Other	%		
African American	%	Asian American	%											
Hispanic/Latino	%	Pacific Islander	%											
Native American	%	Other	%											
FEMALE BUSINESS ENTERPRISE If yes, please indicate the percentage of women who own, control or operate your company: ___%														
LOCAL SMALL BUSINESS If yes, please indicate in which county your company is located? ___ DeKalb ___ Fulton ___ Business location in both counties ___ Other														
ARE YOU RESPONDING AS A CONSULTANT?														
IS YOUR COMPANY CERTIFIED AS ONE OF THE BUSINESS DESIGNATIONS ABOVE? If yes, please give the certifying agency and include a copy of your current certification with your proposal response.														

Total percent of participation by one of the above listed designations _____%

PART II - NONDISCRIMINATION POLICIES AND PROCEDURES

	Yes	No
Are you an individual and do not employ anyone? If yes, you do not need to complete the remainder of the questions.		
Does your company have an Equal Employment Opportunity/Affirmative Action statement posted on company bulletin boards?		
Do you notify all recruitment sources in writing of your company's Equal Employment Opportunity/Affirmative Action employment policy?		
Do your company advertisements contain a written statement that you are an Equal Employment Opportunity/Affirmative Action employer?		
Do you belong to any unions? If yes, have you notified each union in writing of your commitments to non-discrimination?		
Does your company have a collective bargaining agreement with workers? If yes, do the collective bargaining agreements contain non-discrimination clauses and/or your Equal Employment Opportunity policy covering all workers?		
Does your company, at least annually, maintain a written record of and review the Equal Employment Opportunity policy and Affirmation Action obligations with all employees including those having any responsibility for employment decisions?		
Do you conduct, at least annually, an inventory and evaluation of minority and female personnel for promotional opportunities and encourage these employees to seek, train and prepare for such opportunities?		
Do you conduct, at least annually, a review, of all supervisors' adherence to and performance under the vendors, and contractor's Equal Employment Opportunity policies and Affirmative Action obligations?		
Is there a person in your company who is responsible for Equal Employment Opportunity? If yes, please give name, phone and email address.		

Please explain any no answers, use additional paper as necessary:

Authorized Representative Signature: _____

Date: _____

APPENDIX C-2: SUPPLIER DIVERSITY DEFINITIONS

(M/WBE) National Minority Supplier Development Council: A minority-owned business is a for-profit enterprise, regardless of size, physically located in the United States or its trust territories, which is 51% owned, operated and controlled by minority group members, defined from the following:

Asian-Indian - A U.S. citizen whose origins are from India, Pakistan or Bangladesh.

Asian-Pacific - A U.S. citizen whose origins are from Japan, China, Indonesia, Malaysia, Taiwan, Korea, Vietnam, Laos, Cambodia, the Philippines, Thailand, Samoa, Guam, the U.S. Trust Territories of the Pacific or the Northern Marianas.

African American - A U.S. citizen having origins in any of the Black racial groups of Africa.

Hispanic - A U.S. citizen of Hispanic heritage, from any of the Spanish-speaking areas of the following regions: Mexico, Central America, South America or the Caribbean Basin only.

Native American - A person who is an American Indian, Eskimo, Aleut or Native Hawaiian, and regarded as such by the community of which the person claims to be a part.

(WBE) Women's Business Enterprise National Council: A Woman-Owned Business Enterprise is an independent business concern that is at least 51% owned and controlled by one or more women who are U.S. citizens or Legal Resident Aliens; whose business formation and principal place of business are in the US or its territories; and whose management and daily operation is controlled by one or more of the women owners.

(LGBTBE) National Gay and Lesbian Chamber of Commerce: Includes businesses physically located in the United States or its trust territories that are at least 51 percent unconditionally owned and operated by at least one lesbian, gay, bisexual and/or transgender (LGBT) person or persons who are either U.S. citizens or lawful permanent residents. In addition, they must exercise independence from any non-LGBT business enterprise.

(VBE) Veteran-Owned Business - A small business that is at least 51% owned, operated and controlled by one or more veterans.

(DVBE) Service-Disabled Veteran-Owned Business - A small business that is at least 51% owned, operated and controlled by one or more veterans with a service-connected disability.

U.S. Small Business Administration:

(DBE) Small Disadvantaged Business - A small business that is at least 51 percent owned, operated and controlled by one or more individuals who are both socially and economically disadvantaged.

HUBZone Business - A small business operating in a "Historically Underutilized Business Zone." HUB zones are defined at <http://map.sba.gov/hubzone/init.asp>

APPENDIX C-3: SUPPLIER DIVERSITY PLAN

(TO BE SUBMITTED WITH BID)

Present Commitment: Offeror shall submit its present commitment and business plan to facilitate and promote the participation of Diverse Suppliers by the completion of Appendix C-4 in its entirety. Diverse Business Enterprises utilized as Tier II contractors and suppliers must be certified by one or more of the 3rd Party Certification Agencies recognized by GHS.

Post-award performance: The specific, measurable performance criteria included in the Proposal for present commitment to Diverse Suppliers shall, subject to negotiation and mutual consent, become part of the awarded contract as specific, measurable requirements of vendor performance for the duration of the contract. Such spend with Diverse Business Enterprises will be monitored. In connection with such monitoring Vendor will be required to report to GHS monthly, in a manner in GHS's sole discretion, all direct and/or indirect certified spend with Diverse Business Enterprises.

SUPPLIER DIVERSITY CERTIFICATION:

I certify that the statements made by me in this Supplier Diversity Section are complete and true to the best of my knowledge and belief, and are made in good faith. I understand that if I knowingly make any misstatements of facts, I am subject to disqualification and debarment from participation in future GHS contracting opportunities, held liable for breach of contract and subject to the enforcement of any remedies available under the contract or as a matter of contract law. I agree that no changes shall be made to this section without the written consent of GHS.

Authorized Representative Signature

Title

Date

APPENDIX C-4: DIVERSE SUPPLIER SUBCONTRACTING PLAN (PROGRAM MANAGEMENT)

(TO BE SUBMITTED WITH BID)- SUPPLIER DIVERSITY

The following are questions concerning the efforts your company will make to ensure that Diverse Supplier's will have an equitable opportunity to compete for lower tier subcontracts associated with the Grady Health System agreement:

What product/service areas do you envision the inclusion of Diverse Suppliers and how is this determined? _____

How are Diverse Supplier capabilities determined by your company? _____

How will you ensure the maximum possible inclusion of Diverse Suppliers in all of your purchasing solicitations (i.e. Request for Proposals, Request for Information, and Request for Quotes, etc.)? _____

How will your company ensure that Diverse Suppliers are made aware of upcoming subcontracting opportunities and how will you prepare them to respond appropriately? _____

How will you monitor your company's Diverse Supplier subcontracting performance to this agreement and make any adjustments to achieve the subcontracting plan goals? _____

Will your Diverse Supplier subcontracting administrator:

Yes / No

_____ Develop and maintain bidders' lists of Diverse Suppliers from all possible sources

_____ Oversee the establishment and maintenance of your company's contract and subcontract award records associated with this Grady Health System agreement?

_____ Conduct or arrange the training of your company's purchasing personnel on the Grady Health System agreement goals and processes to achieve this goal?

_____ Review purchasing solicitation documents to remove statements, clauses, etc. which may tend to prohibit Diverse Supplier participation

_____ Screen proposed purchasing solicitation documents for subcontracting opportunities and implement appropriate procurement policies and procedures to improve and increase opportunities to Diverse Suppliers

_____ Introduce Diverse Suppliers to company purchasing personnel based on commodity or service in which these vendors may have a mutual or potential concern

_____ Maintain records demonstrating that procedures have been adopted and implemented to comply with the reporting requirements and supplier diversity goals within the Grady Health System

_____ Prepare and submit monthly, required Diverse Supplier reports to Grady Health System?

DIVERSE SUPPLIER SUBCONTRACTING PLAN (DSSP) PG.2

(PROPOSED DSSP PLAN TO BE SUBMITTED WITH BID, FINAL PLAN TO BE PRESENTED AT SCHEDULE OF VALUES MEETING)

In adherence to GHS’s commitment to Supplier Diversity, GHS suppliers must clearly as defined herein, demonstrate good faith effort to achieve the 30% Supplier Diversity goal set forth by documenting the Tier II direct goods and/or services to be purchased from Diverse Business Enterprises certified by one or more of the 3rd party certification agencies recognized by GHS. Such spend with Diverse Business Enterprises will be monitored. In connection with such monitoring Contracted GHS Suppliers will be required to report to GHS monthly, in a manner in GHS's sole discretion, all direct spend with Certified Diverse Business Enterprises.

Company Name: _____
 GHS Business Unit: _____
 Phone Number: _____

Agreement Term: _____
 GHS Business Unit Contact Name: _____
 Vendor Contact e-mail: _____

Description of goods/services provided under this primary agreement (include name of project if applicable): _____

Who will be responsible for coordinating your company’s Diverse Supplier subcontracting activities during the period of this contract?

Name/Title: _____
 Address: _____
 Fax: _____

Company: _____
 Phone: _____
 E-Mail Address: _____

State the total dollar value planned to be subcontracted associated with this GHS agreement:

Please list all of the GHS Accepted 3rd Party Certified Diverse Suppliers you have identified that will serve as Direct Tier 2 Subcontractors associated with this GHS project and the projected spend amounts with each company:

Vendor Name	Address	Contact	Phone	Email	Certification Type	Business Classification (Product/Service)	Direct Projected Sped in Dollars	Direct Projected Spend by Percentage

Submitted by:

 Authorized Representative Signature

 Title

 Date

(TO BE SUBMITTED WITH BID)

Vendor: _____

RFP Name: **OR Modernization and Expansion** **RFP Number: F2023062**

I certify that the following efforts were made to achieve Certified Diverse Supplier participation.

- a) Provided written notices to certified diverse business enterprises who have the capability to perform the work of the contract or to provide the service **__Yes __No**
- b) Direct mailing, electronic mailing, facsimile or telephone requests **__Yes __No**
- c) Provided interested certified diverse business enterprises with adequate information about plans, requirements and specifications of the contract in a timely manner to assist them in responding to a solicitation **__Yes __No**
- d) Allowed certified diverse business enterprises the opportunity to review specifications, blue prints and all other RFP related items at no charge, and allowed sufficient time for review prior to the bid deadline **__Yes __No**
- e) Acted in good faith with interested certified diverse business enterprises, and did not reject certified diverse business enterprises as unqualified or unacceptable without sound reasons based on a thorough investigation of their capabilities **__Yes __No**
- f) Did not impose unrealistic conditions of performance on certified diverse business enterprises seeking subcontracting opportunities **__Yes __No**
- g) Additionally, I contacted the referenced certified diverse business enterprises and requested a bid. The responses I received were as follows:

Name and Address of certified diverse business enterprises	Type of work and Contract Items, Supplies or Services to be Performed	Response	Reason for Not Accepting Bid

(if additional space is required this form may be duplicated)

If applicable, please complete the following:

I hereby certify that certified diverse business enterprises were "Unavailable" or "Unqualified" to submit bids to provide goods and services for this RFP response. I further certify that efforts have been made to establish "Joint Ventures", and said entities were also unavailable at this time.

Reasons for the "Unavailability" or being determined "Unqualified";

Submitted by:

Authorized Representative Signature

Title

Date

APPENDIX D: INTENT TO SUBMIT

This letter serves as notification of intent to submit or not to submit a proposal for the **OR Modernization and Expansion**.

RFP Numbers: **F2023062**

Complete and submit this form during the **Mandatory Pre-Bid Meeting**. This will determine your responsibility to submit a bid.

_____, Acting as a representative of _____
(Name of Representative) (Company Name)

Hereby offer our intent to:

_____ Submit a response to the request for services in this RFP.

_____ Decline to submit a response to the request for services in this RFP.

Reason: _____

(Print Name)

(Signature)

(Title)

(Date)

(Telephone/Fax number)

(Email address)

APPENDIX E: BID FORM

To: Grady Health System

Project: **OR Modernization and Expansion**

GHS-FD Project # **F2023062**

Date: _____

Submitted by:
(full name) _____
(full address) _____

1. OFFER

Having examined the Place of the Work, all matters referred to in the Request for Proposal, and the sample General Conditions of Contract Between Owner and Architect including the Engagement Letter in Exhibit A prepared by Grady Health System Facilities Development for the above-mentioned project, we, the undersigned, hereby offer to enter into a Contract to perform the professional services requested for:

OR Modernization and Expansion (F2023062) for Estimated Cost of:

..... dollars, and 00/100
in lawful money of the United States of America, \$ _____ .00

This Estimated Price comprises of the following break out costs:

Estimated Cost of Construction for the OR Modernization & Expansion:

Core & Shell: \$ _____
Interior Fit-out: \$ _____
MEP & FP: \$ _____

Preconstruction Fee Lump Sum for the OR Modernization & Expansion: \$ _____
General Conditions Lump Sum for the OR Modernization & Expansion \$ _____
General Requirements Lump Sum - OR Modernization & Expansion \$ _____
CM Services Fee for OR Modernization & Expansion: (state (%) fee of cost of work) % _____

2. ACCEPTANCE

This offer shall be open to acceptance [and is irrevocable] for sixty [60] days from the bid closing date. If this bid is accepted by Grady Health System- Facilities Development within the time period stated above, we will:

- Execute the Agreement within two [2] days of receipt of Notice of Award.
- Furnish the required Insurance within two (2) days of receipt of Notice of Award.
- Commence work within five [5] calendar days after written Notice to Proceed of this bid.

3. CONTRACT TIME

All professional services will be completed in accordance to "Section 4.0 Schedule" of the RFP including construction administration due dates that will be set forth in the Engagement Letter upon project award.

4. ADDENDA

The following Addenda have been received, and the associated modifications considered, and all costs are included in the Estimated Sum Price.

Addendum # Dated

Addendum # Dated

Addendum # Dated

Addendum # Dated

6. BID FORM SIGNATURES

The Corporate Seal of

(Bidder - print the full name of your firm)
was hereunto affixed in the presence of:

(Authorized signing officer Title)
(Seal)

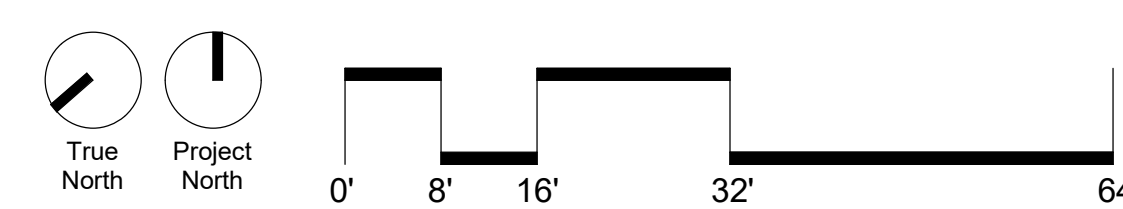
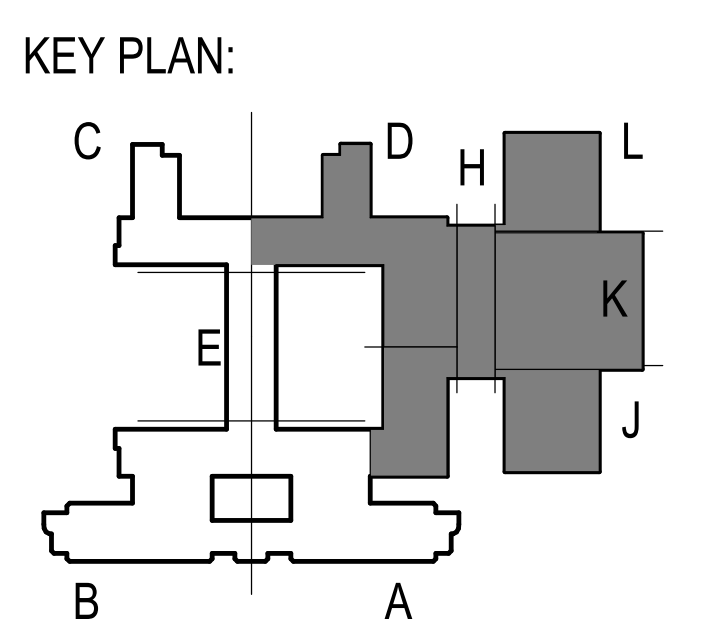
(Authorized signing officer Title)
(Seal)

If the Bid is a joint venture or partnership, add additional forms of execution for each member of the joint venture in the appropriate form or forms as above.

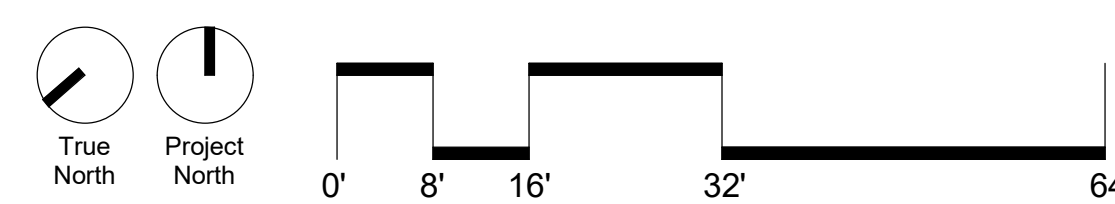
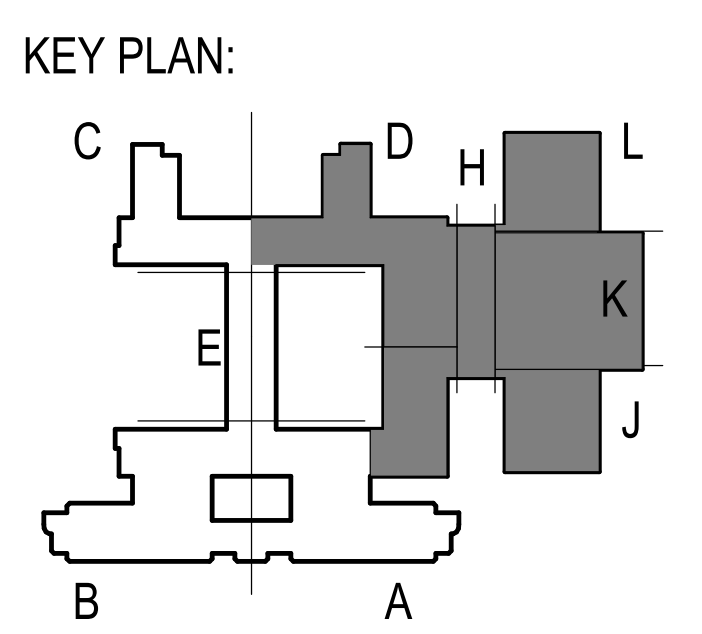
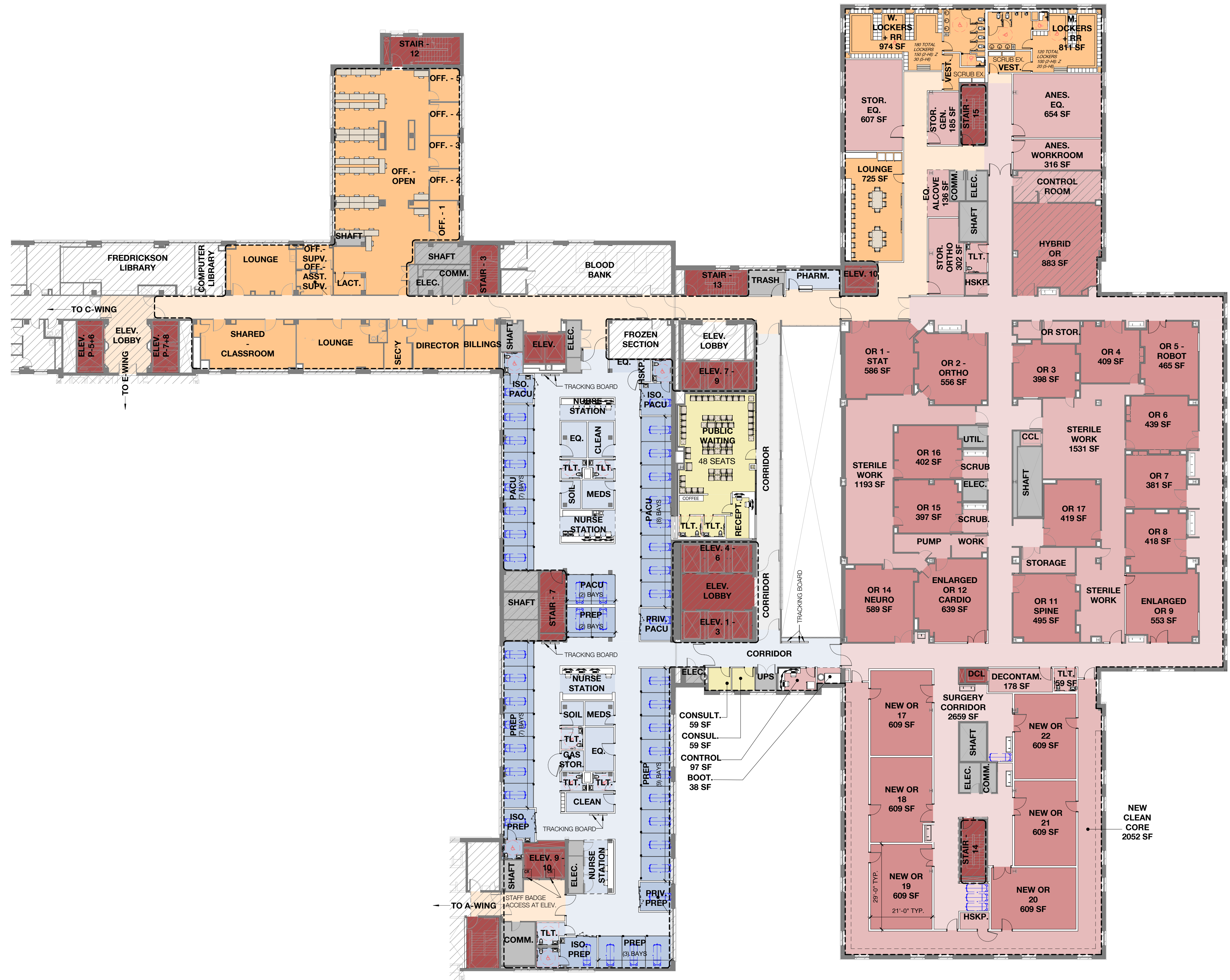
APPENDIX F: SUPPLEMENTAL DOCUMENTS

The following documents are to aid in the process, but are not final. Please use these concept plans as a guide to understand the intended scope of work.

ATTACHMENT A: EXISTING OVERALL FLOOR PLAN



ATTACHMENT A: PROPOSED OVERALL FLOOR PLAN



END OF DOCUMENT
