

### **REQUEST FOR PROPOSALS**

### ALL PROSPECTIVE BUILDING COMMISSIONING (Cx) FIRMS

REQUEST FOR PROPOSALS

South Fulton Free Standing Emergency Department
GHS-FD Project #: Q2024016

Grady Health System Department of Facilities Development is soliciting proposals for Building Commissioning Services (Cx) for the *South Fulton Free Standing Emergency Department (Q2024016)*.

The project will be located at the intersection of South Fulton Parkway & Campbell-Fairburn Highway 92, (SE Corner) Union City, GA 30315.

The RFP (dated Monday, October 07, 2024) will be posted on the Grady website prior to the *mandatory pre-proposal* meeting Monday, October 14, 2024, at 10:00am, in the offices of the Health System's Department of Facilities Development, Third Floor, Hurt Building. The driving address is 50 Hurt Plaza, SE, Suite 301 Atlanta, GA 30303.

Proposals, in accordance with RFP #Q2024016, are due on Thursday, 10/24/2024, at 4:00 PM.

Additionally, registration with VendorMate (through the following website: <a href="https://registersupplier.ghx.com">https://registersupplier.ghx.com</a>) must be completed prior to proposal submission.

Please notify *Matt Smith* by email at <u>imsmith4@gmh.edu</u> of your intention to submit a proposal by filling out and submitting Appendix D by **Monday, October 21, 2024, at 4:00 PM.** 

Sincerely,

**Grady Health System** 



# **Grady Health System**

# South Fulton Free Standing Emergency Department

GHS - FD Project number - Q2024016

**Request for Proposal** 

Building Commissioning (Cx) Services

Released: October 7, 2024

Due Date: October 24, 2024

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#### 1.0 GENERAL INFORMATION

Grady Health System is soliciting Proposals for Building Commissioning (Cx) Services for the following project:

PROJECT: South Fulton Free Standing ED

PROJECT #: Q2024016

LOCATION: South Fulton Parkway & Campbell-Fairburn Road, Fairburn, GA 30213

### 1.1 Introduction

Grady Health System ("GHS") is one of the Southeast's largest public hospital systems. With a delivery system that includes affiliations with public health organizations, medical education programs, and community advocates, GHS provides quality, cost-effective, and customer focused health care to residents of metropolitan Atlanta and citizens of the State of Georgia. Grady Health System is comprised of Grady Memorial Hospital (953 licensed beds), Crestview Health and Rehabilitation Center (388 licensed long-term care beds), the Infectious Disease Center (HIV/AIDS), the Loughlin Radiation Oncology Center, the Maloof Imaging Center, six (6) community health centers, the Regional Perinatal Center, the State of Georgia Poison Control Center, the Georgia Cancer Center for Excellence, The Marcus Stroke and Neuroscience Center, Grady EMS-Atlanta's 911 ambulance service, the region's premiere Level I trauma center and nationally renowned emergency medicine and burn centers.

Grady seeks to expand services to the South Fulton community to continue to deliver customer focused health care to residents of metropolitan Atlanta and citizens of the State of Georgia, Grady Health System intends to create a Free-standing Emergency Department (FSED) to serve south Fulton County and the surrounding areas.

The New Free Standing Emergency Department project will include a 25,000 (+/-) Sf facility with an ongrade Helipad, Triage, Procedure & Exam rooms, plus all ancillary services for a 24 hour per day operation.

The information contained in this RFP about Grady Health System, its facilities, services and business practices are confidential, and should not be distributed or disseminated without the express written approval of Grady Health System.

Working under the direction of Steven Ziffer, Grady Health System's Facilities Development team manages all capital improvements, space planning, programming, architectural & engineering design, and construction for the Grady Health System. Any questions regarding this RFP shall be submitted via e-mail correspondence to *Matt Smith* at jmsmith4@gmh.edu, copy to: *George Smith*, Grady Health at gcsmith@gmh.edu.

Contact with Grady Health System's administration, staff, and board members regarding this RFP is strictly prohibited during the aforementioned consultant selection process.

### 1.2 Project Overview

### **Goals of this Effort:**

The goals of the South Fulton Free-standing Emergency Department effort are to:

- Enhance patient care and experience by providing specialized services and amenities tailored to the unique needs of emergency care patients.
- Expand facilities and programs to accommodate the growing demand for emergency care and services in the community.
- Optimize operational efficiency and effectiveness by streamlining workflows and integrating innovative technology solutions into the facility design.
- Ensure regulatory compliance and safety standards to provide a secure environment conducive to patient recovery and rehabilitation.
- Promote community engagement and partnership to enhance access to care and support population health initiatives in the surrounding area.
- Sustain financial viability and growth by developing a sustainable business model that balances quality of care with fiscal responsibility.
- Achieve a 30% minority spend to Diverse Suppliers for the Architectural services of this project.

### **Project Budget**

Program budget to include <u>construction costs</u> for the South Fulton Free Standing Emergency Department project, to include new construction, is anticipated to be *\$19,500,000*.

### **Project Schedule**

Key milestone dates below indicate the best forecast currently and are subject to change:

Awarded Cx Firm Start Date	Upon Contract execution firm shall be ready to
	begin work within (7) calendar days
Document Design Service Duration	August 2024 – March 2025
CM Preconstruction	September 2024 – March 2025
LDP Set	Early November 2024
Design Development	January 2025
Permit Set	February 2025
Construction Documents	March 2025
Site & Civil Work Start Date	December 2024 (early release package)
Target New Construction Start Date	March 2025
Target New Construction Completion Date	March 2026

### 1.3 Qualifications and Expertise

Grady Health System requires the successful Bidder to exhibit the highest standards of integrity and work ethics (e.g. confidentiality, diligence, and professionalism). The Bidder shall have experience in providing similar scope of work in similar institutions as described in this RFP. The firm must have gained this experience as a result of being regularly engaged in the business of providing services in an acute health care/patient and a Free-Standing Emergency Department.

Grady Health System (GHS) shall assess each Bidder's response and whether in the opinion of GHS, the Bidder is capable of undertaking and completing the scope of work delineated within this RFP in a satisfactory and timely manner. GHS will award a contract only to a responsible Bidder that has the ability to successfully perform under the terms of this RFP.

### **Vendor Registration**

All vendors are required to complete a Vendor Registration Application through the GHS electronic vendor registration process once awarded a contract and all representatives must register prior to visiting any location or department of the health system. All fees due are the responsibility of the awarded Vendor and their associates. The registration allows GHS to manage the vendors supplying critical services to the health system, profile of the vendors and all representatives that visit the health system. The electronic Vendor Registration Application can be completed on the GHS website at <a href="https://registersupplier.ghx.com">https://registersupplier.ghx.com</a>

### 1.4 Evaluation Criteria and Process

The selection of the awardee to be engaged by GHS to accomplish the scope of work will be based on the following criteria that are utilized by the Evaluation Team. The Evaluation Team is comprised of members of the GHS staff.

- Demonstrating and Understanding of the Services
- Previous Experience on Projects of Similar Nature/References
- Management Plan
- Cost Proposal
- Diverse Subcontractor Supplier Plan
- Incorporation of Environmental Sustainability Measures

### 2.0 SCOPE OF WORK

GHS intends to bring the Building Commissioning (Cx) Management team into the process during the design phase of the project. The Building Commissioning (Cx) firm shall operate as a member of the Project Team that will be responsible for the commissioning of the project. It is the intent of GHS to engage the team of Owner, Architect, Construction Manager and Building Commissioning Cx firm early in the process to realize the full value of teamwork during pre-construction as well as construction.

The Building Commissioning (Cx) firm must be an organization that has proven ability to provide sound technical consultation during the design stage of the project and to act as manager of building commissioning (Cx) in organizing and working with all construction activities on a project of similar scope and complexity to this one. The Cx Manager shall be responsible for commissioning all building components as described in the scope of work. The Cx Manager shall also be responsible for review of design during the entire process with a view towards recommendations for all systems to operate efficiently, sustainably and maximizing the life cycle of all system components.

The Cx Manager must comply with the requirements of all applicable federal, state, and local laws and assist where necessary when required by the Authorities Having Jurisdiction (AHJs).

### **Commissioning Scope of work and Tasks**

The project will be commissioned in compliance with the intent of the Building Commissioning Association's New Construction Building Commissioning Best Practices (attached) and in accordance with applicable elements of ASHRAE Guideline 0 The Commissioning Process and ASHRAE Standard 202 The Commissioning *Process for Buildings and Systems,* except where noted in this RFP. The scope of work meets 2022 FGI requirements for Commissioning.

The following tasks will be accomplished by the Commissioning Provider:

### Design Phase:

- 1. Review the Owner Project Requirements (OPR)
- 2. Review the Basis of Design (BOD)
- 3. Review Commissioning Specifications
- 4. Develop Design Phase Commissioning Plan

### Construction Phase:

- 1. Review construction drawings for project understanding and coordination.
- 2. Complete commissioning kickoff meeting.
- 3. Provide commissioning plan.
- 4. Maintain Commissioning Issues Log throughout the project.
- 5. Review contractor schedule and provide input on startup plan.
  - A. Integrate commissioning activities into construction schedule.
- 6. Provide team access to commissioning management software. Software shall be used to document issues, meeting minutes, field observations, equipment checklists, and executing functional tests.
- 7. Perform site observations during the project.
- 8. Develop and execute equipment checklists. Equipment checklists must be developed and completed in the field by the commissioning provider.
- 9. Review submittals for commissioned equipment with the intent of developing documentation.
- 10. Attend OAC meetings.
- 11. Complete commissioning coordination meetings throughout the project.
- 12. Complete Functional Performance Testing:
- 13. Provide Final Commissioning Report to include the following:'
  - A. Executive Summary
  - B. Open Issues
  - C. Startup Records
  - D. Field Observations
  - E. Meeting Minutes
  - F. Functional Test Results

### Commissioned Systems:

- 1. HVAC Systems
- 2. Domestic Hot Water
- 3. Building Management System
- 4. Emergency Power System
- 5. Security System
- 6. Testing of fire alarm and fire protection integration with other systems.

Design/Preconstruction Services review meetings are to be held as required (2-4 times a month) during the design phase. Meetings shall be held at the Offices of Grady Health Facility Development, Hurt Building, Suite 301 or by TEAMS Meetings as appropriate.

The Cx Manager shall provide the Project Team continual input regarding constructability, cost/benefit analyses for building systems as the overall design is developed.

### A. Value Engineering

The Cx Manager shall review the list of value engineering options and the associated estimated costs along with the submission of each Budget Estimate. The Cx Manager shall meet and work with the Project Team in the evaluation of the various options and incorporate selected options. The Cx Manager shall participate as a Project Team member in maximizing the project value for GHS. A high level of collaboration will be required to incorporate this element in the design process.

### **Construction Phase**

### **Construction Quality Management**

The Cx Manager shall assist in the monitoring the work and report any non-conforming work to the Architect, make recommendations, review plans of correction to the Owner and Architect for review and approval.

### **Owner Provided Services**

Grady Health System will contract separately for low voltage, audio visual, materials testing, survey, commissioning, wayfinding, art consultant, and (potentially) medical equipment planning support services as required to implement the project. It is Grady's intent to procure all design services necessary for the successful completion of this project. Please note any design services your firm may offer.

### **3.0 RFP SCHEDULE OF EVENTS**

The following Schedule of Events represents the Owner's best estimate of the schedule that will follow. The Owner reserves the right to adjust the schedule as the Owner deems necessary.

RFP Issuance/Posting	Monday October 07, 2024		
Pre-proposal Meeting	Monday, October 14, 2024, at 10:00am		
RFI's Due	Thursday, October 17, 2024, at 5:00pm		
Response to RFI's	Monday, October 21, 2024, by 5:00pm		
RFP Proposal Due Date	Thursday, October 24, 2024, by 4:00pm		
Potential Interview Date(s)	Week of October 28, 2024		
Target Award Date	Monday, November 04, 2024		

### **4.0 PROPOSAL FORMAT**

Provide one (1) electronic copy of the proposal submitted to *Matt Smith*; jmsmith4@gmh.edu, with copy to *George Smith*; GCSmith@gmh.edu.

If you have already addressed these items within your Qualifications Package please just indicate and reference document, title, date, and location. We do not need you to send in information already provided. This is an opportunity to update and/or edit information accordingly to ensure you are providing relevant information and previous experience that relates specifically to the Free-Standing Emergency Department and scope.

1. **Cover Letter**: Provide a statement of interest. Include name and number for the primary point of contact should your firm be selected.

- 2. **Company Information:** Provide basic company information: Company name, address, indicate type of ownership, name of primary contact, telephone number, fax number, e-mail address, and company website (if available). Identify the office from which the project will be managed and this office's proximity to the project site.
  - a. Please disclose any ownership and/or relationships with Grady Health System.
  - b. Disclose whether the proposing entity or any shareholder, member, partner, officer, or employee thereof, is presently a party to any pending litigation or has received notice of any threatened 'litigation or claim directly or indirectly bearing on Grady Health System or the Fulton-DeKalb Hospital Authority.
  - c. Disclose the name and title of any of Grady Health System's and/or The Fulton-DeKalb Hospital Authority board members, officers, administration, employees, contracted employees or independent contractors that are employed by or affiliated with the Offeror's organization.
- 3. **Proposed Team Organization**: Provide your project team's organization chart to Include all consultants and sub-consultants per the requirements of this RFP.
  - a. Outline of proposed team to include all supplemental members you are proposing as part of your comprehensive team.
  - b. Include resumes for key personnel only.
  - c. Provide a matrix of key personnel that have recently worked together or collaborated with.
- 4. **Proposed Team Qualifications and Similar Project Experience:** Provide professional qualifications and description of experience for proposed project team. Provide information to support the following criteria:
  - a. Define team member's roles and responsibilities
  - b. Accreditation types and levels of lead staff
  - c. Clearly define and indicate specific team member experience with similar size and scope healthcare projects. Include:
    - i. Project name, location and dates during which services were performed.
    - ii. Brief description of project and physical description (square footage, number of stories, site area).
    - iii. Exact role team member performed on this project
    - iv. Owner's current contact information
  - d. Identify how team member added value on each project example
- 5. **Project Approach:** Provide a response to the following items, along with a description of any other concepts or qualities that differentiate your firm's approach to the project:
  - a. Explain your approach to building commissioning specific to South Fulton Free Standing ED project. Timeline is critical, please touch on your approach to ensuring your firm can meet the timeline and offer any insight or ideas around ways to expedite.
  - b. What unique understanding of similar projects will enable you to provide the best sequencing plan, coordination, and schedule?
  - c. Provide information on Sustainability efforts to include previously incorporated measures and best practices for projects with similar size and scope. Identify specific areas of opportunity related to the South Fulton Free Standing ED project.
  - d. Outline your approach to ensuring minority and diverse business enterprise participation.
    - i. Tier I and Tier II spend is counted towards the supplier diversity goal

- 1. Tier I is defined as the supplier getting paid directly from Grady, often referred to as the Prime
- e. What unique understanding of similar healthcare projects will enable you to provide costsaving ideas for incorporating state-of-the-art design intent for this project? Be specific to the size and scope of the South Fulton Free Standing ED project.
- f. Describe examples within the past two years of strategies that your firm has employed to help Owners lower the cost of similar capital projects? Be specific as it relates to the scope of the South Fulton Free Standing ED project.

### 6. **Project Logistics Plan & Schedule**

 Based on the information given, provide your recommended sequencing logistics plan and schedule for commissioning. Include any ideas you have to help make the project(s) go smoothly.

### 7. Value Proposition

- a. Description of why this team is best suited to the project and what skillset or approach differentiates this team from other building commissioning (Cx) firms.
- 8. **Proposed Fee:** Provide a fee as outlined in this RFP. **Appendix E Bid Form** is included and should be filled out accordingly. **Please provide an Excel version of each completed Proposal Form as part of your response.**

### 8. RFP Project Documents

b. APPENDIX A: AUTHORIZATION FORM

c. APPENDIX B: CONTRACTOR WORK REQUIREMENTS

d. APPENDIX C: SUPPLIER DIVERSITY

e. APPENDIX C-1: BUSINESS IDENTIFICATION AND NONDISCRIMINATION

f. APPENDIX C-2: SUPPLIER DIVERSITY DEFINITIONS

g. APPENDIX C-3: SUPPLIER DIVERSITY PLAN

h. APPENDIX C-4: DIVERSE SUPPLIER SUBCONTRACTING PLAN (PROGRAM MANAGEMENT)

i. APPENDIX C-5: CERTIFICATION OF EFFORTS

j. APPENDIX C-6: STATEMENT OF INTENT

k. APPENDIX D: INTENT TO SUBMIT

I. APPENDIX E: BID FORM

m. APPENDIX E-1: BID FORM (Cx FIRM'S LIVE EXCEL FILE)

**Submittal of Questions or Clarifications:** Questions about any aspect of the RFP, or the project, shall be submitted in-writing via e-mail by Thursday, October 17, 2024, to: Matt Smith; <a href="mailto:jmsmith4@gmh.edu">jmsmith4@gmh.edu</a> and copy to George Smith; <a href="mailto:GCSmith@gmh.edu">GCSmith@gmh.edu</a>.

RFP electronic response submittals are to be received no later than 4:00 PM EST, October 24, 2024. Hard copies are <u>not</u> required for this submission. Send to -: Matt Smith; <u>imsmith4@gmh.edu</u> and copy to George Smith; <u>GCSmith@gmh.edu</u>.

Please limit your submittal to <u>no more than 40</u> single sided 8.5"x11" pages, with 11 pt. minimum font size. Appendices do not count towards the requested page limit count.

### **5.0 SUPPLIER DIVERSITY**

### **Diverse Business Enterprise Utilization**

It is an overall objective of GHS to encourage involvement by Diverse Business Enterprises as contractors and suppliers in business activities generated by GHS, while assuring that such activities will be conducted in accordance with all applicable laws. It is the declared policy and intent of GHS to strive to maximize participation of Diverse Business Enterprises through all business contracting opportunities. GHS is committed to ensuring that Diverse Business Enterprises are given every opportunity to participate in contracting opportunities.

In adherence to GHS's commitment to Supplier Diversity, Solicitors of a GHS contract must clearly as defined by GHS herein, demonstrate good faith effort to achieve the Supplier Diversity goal set forth. By the documentation of Direct Tier II goods and/or services to be purchased from Diverse Business Enterprises certified by one (1) or more of the third party certification agencies recognized by GHS. Such spend with Diverse Business Enterprises will be monitored. In connection with such monitoring, Contracted GHS Suppliers will be required to report Diverse Supplier Spend to GHS monthly in a manner in GHS's sole discretion. In addition, a copy of reported Diverse Supplier spend, must be attached with the submission of any invoices to GHS. Failure to demonstrate the defined Good Faith Effort to achieve GHS's Supplier Diversity goal, objectives, or to report in a manner prescribed by GHS, shall be a material breach of any controlling contract between GHS and Contractor or vendor.

GHS prohibits discrimination on the basis of race, color, gender, religion, national origin, or disability in connection with employment of any person, or the award of any contract. GHS will provide equal opportunities without regard to race, color, gender, religion, national origin, or disability, by requiring that any vendor doing business with GHS provide equal opportunity to persons and businesses employed by, or contracting with the supplier of products and services to GHS.

The Supplier Diversity Goal for this Solicitation is 30% of the total contract value

GHS® expects that the policies, programs and practices of its vendors/Contractors are carried out in an equitable fashion and that Certified Diverse Business Enterprises are afforded an equitable opportunity to share in contract/subcontract opportunities.

Vendors interested in doing business with GHS® are required to sign the Certification below and complete the Contract Compliance Section in its entirety and submit it with their bid response.

### SUPPLIER DIVERSITY PLAN

In addition to the BID submission requirements, each vendor must submit a Supplier Diversity Plan (Appendix C) with their BID. The respondent must outline a plan of action to encourage and achieve participation by CERTIFIED DIVERSE BUSINESS ENTERPRISES as it relates to this RFP.

Required Forms and Economic Opportunity Plan Statement:

In order for the bid package to be considered complete, Bidders must submit the following completed documents included in this RFP package.

These documents are considered a part of and should be submitted with the Bid. Failure to provide the information on the part of the Bidder will result in the bid being determined non-responsive.

Vendors utilizing a joint venture partner, subcontractor or consultant will be required to submit a monthly utilization report, formatted to GHS° specifications. No changes or substitutions may be made to this Supplier Diversity Section without the written consent from an authorized GHS° representative. Request for changes/substitutions by the Vendor must be made to GHS° in writing to include reason for the change, how the contract will be impacted, dollar amount and any other pertinent information. Vendor shall comply with the submitted plan, unless a written approval from an authorized GHS° representative has been received.

Gray Health System contact information for Supplier Diversity and Equity can be found here:

### **Crystal King**

Director, Supplier Diversity and Equity 404.616.4507 <a href="mailto:caking@gmh.edu">caking@gmh.edu</a>

### **Clovice Vaughn**

Manager, Supplier Diversity and Equity 404.616.2662 <a href="mailto:civaughn@gmh.edu">civaughn@gmh.edu</a>

These individuals should be utilized as a resource to aid in your efforts when developing your supplier diversity plan and can be used as a resource to enhance the certified diverse business enterprise participation.

Resources and websites to utilize:

- City of Atlanta <u>Supplier Diversity Management System (gob2g.com)</u>
- Georgia GDOT Oracle BI Interactive Dashboards Directory of Prequalified Contractors (ga.gov)

- MARTA Supplier Diversity Management Program (diversitysoftware.com)
- Fulton County <u>Compliance and Certification Online System Fulton County, GA</u> (diversitycompliance.com)

### 6.0 PROCESS FOR SELECTION

### Admissibility

Appendix D Must be completed (filled out) and submitted to GHS-FD on or before 4:00pm Monday, October 14, 2024.: send to - Matt Smith; <a href="mailto:jmsmith4@gmh.edu">jmsmith4@gmh.edu</a> and copy to George Smith; GCSmith@gmh.edu.

To be admissible, a bid must adhere to the requirements and content for submissions outlined in this RFP. Failure to adhere to this format may eliminate the bid from any further consideration, as determined at the sole discretion of GHS-FD.

Furthermore, bids from bidders who are currently debarred by Grady Health System, by any local jurisdiction or agency, and/or involved in any litigation with The Grady Memorial Hospital Corporation or Grady Health System will not be considered admissible.

### Analysis of Bids & Award

- Bids will not be opened publicly. All parties submitting bids will be notified in writing of the results of their submission.
- GHS will not consider any exceptions, exclusions, and/or clarifications. The bid proposal will be considered for completing services per scope of work described in this RFP.
- In evaluating bids the selection will be based on determination of Responsibility and a determination of Responsiveness.
- GHS-FD reserves the unqualified right to request additional information or meetings with any
  architect to visit previous or current project sites, or to visit their premises, if deemed
  necessary to arrive at a fully informed decision.
- The award will be to the responsible and responsive bidder whose bid conforms to all material specifications, terms and conditions as set forth in the bid, with the lowest price, provided his/her bid is reasonable and is to the interest of GHS to accept it. No bid shall be considered for award if the bid is not responsive to the essential requirements of the solicitation or is submitted by a non-responsive bidder.
- Protest: A formal written protest form can be obtained by contacting the Office of the Contracting Officer at 404-616-0450.

## Appendix A: Authorization/Certification Form

Firm:			
To whom it may con	cern:		
This is to certify that	::		
NAME:	TITLE:	SIGNATURE:	
Is/are authorized to assignment.	sign all bid documents and, if the firm		
Certifies that he/she Proposals.	has read, understands and agrees to	be bound by the terms and conditions of the R	Request for
Ву:			
NAME:			
TITLE:			

PHONE: ( )	
Signature:	DATE:

Note: this form may, at the firm's discretion, be replaced by another document to the same effect.

### **Appendix B: Contractor Work and Permit Requirements**

PROJECT NAME: <u>SOUTH FULTON FREE STANDING ED</u>

AREA: <u>ATLANTA, GA</u>

PROJECT NO. <u>Q2024016</u>

PROJECT MANAGER: <u>MATT SMITH</u>

Hospitality Program: Quality care for our patients is the key component in everything we do. Our Hospitality Program is centered around the values of safety, service, friendliness, helpfulness, courtesy, communications, response, privacy, dignity, respect, listening and professionalism. The purpose of this pledge is to let you know, for your acknowledgement, that everyone working in Grady Hospital has a stake in quality patient care, patient comfort and patient safety. By supporting these values, you will have a direct impact on our patients.

BADGE AND PERMITS Obtain Vendor Badge (must present valid ID and Project No. from Plant Operations Customer Service). A TB Skin Test (PPD) is required if on site for three or more days. PPDs may be obtained through GHS Employee Health Services (15A) at the expense of the contracting company. Area	INFECTION CONTROL  All extra materials, debris, and trash are to be removed before moving to the next area or at the end of the day. No eating or drinking in hospital occupied work areas. All evidence of eating or breaks taken on a secured construction site must be removed before end of day. Maintain appropriate construction
work/burn permits and utilities shutdown requests are secured prior to starting work.	barriers.
INSURANCE Vendor must have proof of liability and workman's compensation insurance on site.	SHUTDOWNS  No Mechanical or electrical systems may be shutdown or turned off for any reason without the GHS Project Manager and Facilities Management's assistance. Plan your work so that seven (7) calendar days notice can be given for all shutdowns. Request for Utilities Shutdown Permit required.
FIRE SAFETY  Communicate to the FCC, ext. 5-3956, the area where you will be working: 7 A, B, C. etc. Approved barriers must be in place <u>prior</u> to beginning work. Safety and/or the GHS Project Manager must approve temporary barriers.	CEILING TILES  Replace all ceiling tiles by the end of the day, even if work is not completed.  Ceiling or ceiling tile removal for access to work or inspection will be tagged with the project permit number, GHS Project Manager's name and contact number. Damaged or discolored tiles should be noted before the project begins, or the contractor will be held responsible. Ceilings that are out for long periods of time must have protection or approval from Epidemiology/ Safety to protect patient's health and welfare.
FIRESTOP  Cover all wall or slab holes with temporary covers to maintain compartment integrity. After task completed, penetrations must be permanently sealed with Fire Stop. Communicate to GHS Project Manager any penetrations and/or repairs. The GHS Project Manager and/or Safety must inspect all patched penetrations prior to covering.	SAFTEY Contractors are to provide fully charged, with pull pin seal, approved (must have a current inspection/service tag) fire extinguishers in the construction areas. Be conscious of all signage and surroundings. Do not obstruct hallways and corridors. Keep doors closed to mechanical spaces construction areas. All clothing must meet OSHA requirements.
SMOKING No smoking on premises. Use dedicated smoking areas outside of building.	CUTTING & CORING  Observer to be posted to watch "blind side" of cutting, if coring, or if demolition is to be done.

#### COMMUNICATION DEVICES

Use of cell phones <u>prohibited</u> throughout the hospital. Cellular telephones and 2-way radios may cause electromagnetic interference affecting life support and other critical equipment. Vulnerable, sensitive areas have signage restricting radio-transmitting devices within that vicinity.

### SECURITY AND STORAGE

Immediate work area secured to keep all others out. Secure all equipment when not in use or attended. Work with GHS Facility Development if project storage space is needed for overnight, or any length of time. Stairwell travel should allow re-entry every 5<sup>th</sup> floor, if some stairwell doors are found to be locked. Assigned access cards and keys are for the contractor's use only. No "piggy-backing" is allowed. All assigned keys must be turned over to the foreman/project manager at the end of the day.

#### HOUSEKEEPING

Do not obstruct hallways and corridors. Keep doors closed to mechanical spaces and construction area. The construction area shall be kept in a neat condition at all times. Combustible boxes and scrap materials shall be disposed of daily. Provisions shall be made to avoid the tracking of dust outside of the construction area. No refuge is to be left at any entry. Contractors will not use hospital equipment to clean up their projects.

#### UTILITIES

All company owned equipment (power cords, etc.) must be inspected and approved by Safety/GHS Electrical Department prior to use. When using electrical equipment, a GFCI will be used.

### **PARKING**

The GHS-PM will designate available parking areas for contractor employees. Parking space at GHS is limited and workers may be required to park some distance from their work place. Violation of this requirement will result in towing of the vehicle at the owner's expense.

### HAZARDOUS MATERIALS

Before starting any work within GHS, conformation must come from the Asbestos Coordinator, Tyrone Williams (x5-9650), that the area is free of Asbestos Containing Material (ACM). ACM or presumed ACM is regulated by the Environmental Protection Agency (EPA) and must not be disturbed by non-asbestos abatement contractors. Work through project managers to insure compliance. No flammable storage on site. The Fire Command Center (FCC) and the Safety Department must be aware of all flammable products brought into Grady needed for task. Material Safety Data Sheets must be made available upon request, for contractor supplied products and materials.

#### **ELEVATORS**

Contractors shall move material in an elevator specifically designated by GHS-PM. This elevator shall be designated the "Construction" elevator. The contractors are required to vertically migrate through the building using the stairs or construction elevators.

### **OPEN FLAMES/HOT WORK**

Open flames of any kind require a burn permit obtained through the GHS Project Manager. This also applies to cutting and welding forms. A recent inspected and approved "ABC" fire extinguisher shall be kept at the work site at all times. Approved barriers are required for arc-welding.

#### **SCHEDULING**

Any work needing to be performed outside of regular hours (0700-1700) or on weekends, must be pre-scheduled (requested in writing) through the GHS Project Manger one week in advance. Any secured areas, (i.e.  $4^{th}$  and  $13^{th}$  floors or locked offices), will not allow access and will need to be scheduled 48 hours in advance for work to be done in these areas.

### SMOKE DETECTORS

A network of smoke detectors protects Grady, which send a signal to the Fire Command Center (FCC). Dust, fumes, smoke, water and heat can set off the detectors. Plan your work so that seven- (7) days notice can be given to temporally take the smoke detectors out of service in the construction area. Request for Utilities Shutdown Permit required. Plant Operations may temporarily disconnect smoke alarms.

### OCCUPIED AREAS

It is expected that contractor employees working in occupied areas, including, corridors, be sensitive to patients, staff and the public. Yelling, foul language, dirt and debris without barricades, unattended ladders, toolboxes and materials are not permitted.

### STANDARDS OF CONDUCT

Use dedicated elevators for the transportation of equipment. Always yield to Grady patients, staff and daily business. Follow GHS directives during emergency responses and drills. Use of profane and abusive language is prohibited. No profane or derogatory verbiage on apparel. Keeping volume down on radios is required.

### **TOILETS**

Contractor personnel shall only utilize staff toilets as directed by your Supervisor. It is expected that use of toilets by contractor personnel will not result in any additional cleaning requirements.

### **GHS TELEPHONE NUMBERS**

Frequently used numbers inside GHS:

GHS Plant Operations/Facility Management: 5-3960

GHS Facilities Development: 5-4291

Compliance Coordinator: Jinx Rainwater: 5-5291

Safety Office: 5-5356

Plant Operations: Duty Engineer: 404-837-0005

GHS Emergency: 911# Cardiac Arrest: 5-5555 Fire Commander Center: 5-3956 Housekeeping: 5-4065

### **INTERIM LIFE SAFETY MEASURES**

These are a series of administrative actions that must be taken to compensate for construction deficiencies or activities. They include:

- 1. Ensuring that exits provide free and unobstructed egress.
- 2. Ensuring free and unobstructed access to emergency departments.
- Ensuring that fire alarm, detection, and suppression systems are not impaired.
- 4. Ensuring that temporary construction partitions are smoke tight and non-combustible.
- Providing additional fire-fighting equipment and personnel training.
- 6. Prohibiting smoking in or near construction areas.

	<ol> <li>Reducing flammable loads through revision of storage, housekeeping, and debris removal practices.</li> <li>Conducting additional fire drill(s) each quarter.</li> <li>Increasing hazard surveillance of buildings, grounds and equipment.</li> <li>Training personnel when structural features are compromised.</li> <li>Conducting organization wide safety programs to ensure awareness of hazards.</li> </ol>
RE SAFETY MEASURES: In the event of a fire, the following stepescue anyone in immediate danger.	
ert/alarm by activating the nearest pull station (typically located ontain the fire by closing doors, windows and turning off fans ctinguish (Pull the pin, Aim at the base of the fire, Squeeze the tracture.	rigger and <b>S</b> pray in a sweeping motion) the fire as time allows, and continue to PPORT PATIENT CARE AS OUTLINED ABOVE. I UNDERSTAND FAILURE TO COMPLY
	DATE:
CONTR	APPENDIX C RACT COMPIANCE CERTIFICATION
CERTIFICATION :	
best of my knowledge and belief and are misstatements of facts, I am subject to de opportunities, held liable for breach of co	e in this Contract Compliance Section are complete and true to the made in good faith. I understand that if I knowingly make any ebarment from participation in future GHS® contracting ontract and subject to the enforcement of any remedies available tract law. I agree that no changes shall be made to this section
Authorized Representative Signature	
	Title:
Authorized Representative Printed Name	•
	Date:

### APPENDIX C-1: BUSINESS IDENTIFICATION AND NONDISCRIMINATION

(TO BE SUBMITTED WITH QUALIFICATIONS)

Part I – Business Identification (definitions on Appendix C-2). Please indicate if your company qualifies as one of the business designations below:

				Yes	No
Small Business					
If yes, please check the following r	eason(s) that apply:				
Less than 100 Employees _	Less than \$1,000,00	0.00 in gross annual rece	eipts		
Minority Business Enterprise					
If yes, please indicate the percenta	ge of minorities who ov	vn, control or operate yo	ur company:		
African American	%	Asian American	%		
Hispanic/Latino	%	Pacific Islander	%		
Native American	%	Other	%		
FEMALE BUSINESS ENTERPRISE					
If yes, please indicate the percenta	ge of women who own,	, control or operate your	company:		
%					
LOCAL SMALL BUSINESS					
If yes, please indicate in which cou	nty your company is loc	ated?			
DeKalbFultonBusiness location in both countiesOther					
ARE YOU RESPONDING AS A CONS	ULTANT?				
IS YOUR COMPANY CERTIFIED AS C	NE OF THE BUSINESS D	ESIGNATIONS ABOVE?			
If yes, please give the certifying agency and include a copy of your current certification with your proposal					
response.					
·					
tal percent of participation by one	of the above listed desig	gnations %			

### PART II - NONDISCRIMINATION POLICIES AND PROCEDURES

	Yes	No
Are you an individual and do not employ anyone?		
If yes, you do not need to complete the remainder of the questions.	1	
Does your company have an Equal Employment Opportunity/Affirmative Action statement posted on company		
bulletin boards?	1	
Do you notify all recruitment sources in writing of your company's Equal Employment Opportunity/Affirmative		
Action employment policy?	1	
Do your company advertisements contain a written statement that you are an Equal Employment		
Opportunity/Affirmative Action employer?		
Do you belong to any unions?		
If yes, have you notified each union in writing of your commitments to non-discrimination?		
Does your company have a collective bargaining agreement with workers?		
If yes, do the collective bargaining agreements contain non-discrimination clauses and/or your Equal Employment		
Opportunity policy covering all workers?		
Does your company, at least annually, maintain a written record of and review the Equal Employment Opportunity	1	
policy and Affirmation Action obligations with all employees including those having any responsibility for	1	
employment decisions?		
Do you conduct, at least annually, an inventory and evaluation of minority and female personnel for promotional	1	
opportunities and encourage these employees to seek, train and prepare for such opportunities?		
Do you conduct, at least annually, a review, of all supervisors' adherence to and performance under the vendors,	1	
and contractor's Equal Employment Opportunity policies and Affirmative Action obligations?		
Is there a person in your company who is responsible for Equal Employment Opportunity? If yes, please give name,		
phone and email address.		

Is there a person in your company who is responsible for Equal Employment Opportunity? If yes, please give name, phone and email address.					
Please explain any no answers, use additional paper as necessary:					
Authorized Representative Signature: Date:					

### **APPENDIX C-2: SUPPLIER DIVERSITY DEFINITIONS**

(M/WBE) National Minority Supplier Development Council: A minority-owned business is a for-profit enterprise, regardless of size, physically located in the United States or its trust territories, which is 51% owned, operated and controlled by minority group members, defined from the following:

Asian-Indian - A U.S. citizen whose origins are from India, Pakistan or Bangladesh.

Asian-Pacific -A U.S. citizen whose origins are from Japan, China, Indonesia, Malaysia, Taiwan, Korea, Vietnam, Laos, Cambodia, the Philippines, Thailand, Samoa, Guam, the U.S. Trust Territories of the Pacific or the Northern Marianas.

African American - A U.S. citizen having origins in any of the Black racial groups of Africa.

*Hispanic* - A U.S. citizen of Hispanic heritage, from any of the Spanish-speaking areas of the following regions: Mexico, Central America, South America or the Caribbean Basin only.

*Native American* - A person who is an American Indian, Eskimo, Aleut or Native Hawaiian, and regarded as such by the community of which the person claims to be a part.

(WBE) Women's Business Enterprise National Council: A Woman-Owned Business Enterprise is an independent business concern that is at least 51% owned and controlled by one or more women who are U.S. citizens or Legal Resident Aliens; whose business formation and principal place of business are in the US or its territories; and whose management and daily operation is controlled by one or more of the women owners.

(LGBTBE) National Gay and Lesbian Chamber of Commerce: Includes businesses physically located in the United States or its trust territories that are at least 51 percent unconditionally owned and operated by at least one lesbian, gay, bisexual and/or transgender (LGBT) person or persons who are either U.S. citizens or lawful permanent residents. In addition, they must exercise independence from any non-LGBT business enterprise.

(VBE) Veteran-Owned Business - A small business that is at least 51% owned, operated and controlled by one or more veterans.

**(DVBE)** Service-Disabled Veteran-Owned Business - A small business that is at least 51% owned, operated and controlled by one or more veterans with a service-connected disability.

### **U.S. Small Business Administration**:

(DBE) Small Disadvantaged Business - A small business that is at least 51 percent owned, operated and controlled by one or more individuals who are both socially and economically disadvantaged.

**HUBZone Business** - A small business operating in a "Historically Underutilized Business Zone." HUB zones are defined at http://map.sba.gov/hubzone/init.asp

### **APPENDIX C-3: SUPPLIER DIVERSITY PLAN**

(TO BE SUBMITTED WITH BID)

<u>Present Commitment</u>: Offeror shall submit its present commitment and business plan to facilitate and promote the participation of Diverse Suppliers by the completion of Appendix C-4 in its entirety. Diverse Business Enterprises utilized as Tier II contractors and suppliers must be certified by one or more of the 3<sup>rd</sup> Party Certification Agencies recognized by GHS.

<u>Post-award performance</u>: The specific, measurable performance criteria included in the Proposal for present commitment to Diverse Suppliers shall, subject to negotiation and mutual consent, become part of the awarded contract as specific, measurable requirements of vendor performance for the duration of the contract. Such spend with Diverse Business Enterprises will be monitored. In connection with such monitoring Vendor will be required to report to GHS monthly, in a manner in GHS's sole discretion, all direct and/or indirect certified spend with Diverse Business Enterprises.

### SUPPLIER DIVERSITY CERTIFICATION:

I certify that the statements made by me in this Supplier Diversity Section are complete and true to the best of my knowledge and belief, and are made in good faith. I understand that if I knowingly make any misstatements of facts, I am subject to disqualification and debarment from participation in future GHS contracting opportunities, held liable for breach of contract and subject to the enforcement of any remedies available under the contract or as a matter of contract law. I agree that no changes shall be made to this section without the written consent of GHS.

Authorized Representative Signature							
Title	Date						

### APPENDIX C-4: DIVERSE SUPPLIER SUBCONTRACTING PLAN (PROGRAM MANAGEMENT)

(TO BE SUBMITTED WITH BID)- SUPPLIER DIVERSITY

The following are questions concerning the efforts your company will make to ensure that Diverse Supplier's will have an equitable opportunity to compete for lower tier subcontracts associated with the Grady Health System agreement:

What product/service areas do you envision the inclusion of Diverse Suppliers and how is this determined?
How are Diverse Supplier capabilities determined by your company?
How will you ensure the maximum possible inclusion of Diverse Suppliers in all of your purchasing solicitations (i.e. Request for Proposals, Request for Information, and Request for Quotes, etc.)?
How will your company ensure that Diverse Suppliers are made aware of upcoming subcontracting opportunities are how will you prepare them to respond appropriately?
How will you monitor your company's Diverse Supplier subcontracting performance to this agreement and make any adjustments to achieve the subcontracting plan goals?
Will your Diverse Supplier subcontracting administrator:
Yes / No
Develop and maintain bidders' lists of Diverse Suppliers from all possible sources
Oversee the establishment and maintenance of your company's contract and subcontract award record associated with this Grady Health System agreement?
Conduct or arrange the training of your company's purchasing personnel on the Grady Health System agreement goals and processes to achieve this goal?
Review purchasing solicitation documents to remove statements, clauses, etc. which may tend to prohibi Diverse Supplier participation
Screen proposed purchasing solicitation documents for subcontracting opportunities and implement appropriate procurement policies and procedures to improve and increase opportunities to Diverse Suppliers
Introduce Diverse Suppliers to company purchasing personnel based on commodity or service in which these vendors may have a mutual or potential concern
Maintain records demonstrating that procedures have been adopted and implemented to comply with the reporting requirements and supplier diversity goals within the Grady Health System
Prepare and submit monthly, required Diverse Supplier reports to Grady Health System?

### DIVERSE SUPPLIER SUBCONTRACTING PLAN (DSSP) PG.2

(PROPOSED DSSP PLAN TO BE SUBMITTED WITH BID, FINAL PLAN TO BE PRESENTED AT SCHEDULE OF VALUES MEETING)

In adherence to GHS's commitment to Supplier Diversity, GHS suppliers must clearly as defined herein, demonstrate good faith effort to achieve the 30% Supplier Diversity goal set forth by documenting the Tier II direct goods and/or services to be purchased from Diverse Business Enterprises certified by one or more of the 3rd party certification agencies recognized by GHS. Such spend with Diverse Business Enterprises will be monitored. In connection with such monitoring Contracted GHS Suppliers will be required to report to GHS monthly, in a manner in GHS's sole discretion, all direct spend with Certified Diverse Business Enterprises.

	Company Name:									Agreement Term:		
GHS Business Unit:			GHS Busines									
P	Phone Number:				Vendor Contact e-mail:							
D	Description of goods/services provided under this primary agreement (include name of project if applicable):											
J												
_												
_												
	/ho will be respor nis contract?	nsible for coord	inating your o	company's Div	erse Supplier subc	ontracting activities d	uring the period of					
N	ame/Title:				Con	npany:						
	ddress:					ne:						
	ax:					ail Address:						
S	tate the total doll	ar value planne	ed to be subc	ontracted ass	ociated with this G	HS agreement:						
_												
		0110 4	te d Ord December	O		L	<b>D</b> :					
		-	_			have identified that v		<u>x</u>				
<u> 11</u>	<u>ier 2</u> Subcontrac	tors associate	a with this G	HS project ar	ia tne projectea s	pend amounts with ea	acn company:					
Vendor Name	Address	Contact	Phone	Email	Certification Type	Business	Direct Projected	Direct Projected				
					31	Classification (Product/Service)	Sped in Dollars	Spend by Percentage				
								1				
								<u> </u>				
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Si	ubmitted by:											
	uthorized Depress	atativa Cignoture										
A	uthorized Represen	itative Signature		Title								

Date

### (TO BE SUBMITTED WITH BID)

Vend	lor: Name:		- RFP Number:				
	- · · · ·	rts were made to achieve Co	ertified Diverse Supplier partici	pation.			
	<ul> <li>a) Provided written notices to certified diverse business enterprises who have the capability to perform the work of the contract or to provide the serviceYesNo</li> <li>b) Direct mailing, electronic mailing, facsimile or telephone requestsYesNo</li> </ul>						
	c) Provided interested certified diverse business enterprises with adequate information about plans, requirements and specifications of the contract in a timely manner to assist them in responding to a solicitationYesNo						
	related items at no c	harge, and allowed sufficier	nt time for review prior to the b	cations, blue prints and all other id deadlineYesNo id not reject certified diverse bus			
	•	lified or unacceptable with	out sound reasons based on a t	•	siriess		
		alistic conditions of perform	nance on certified diverse busin	ess enterprises seeking subcontr	racting		
		ted the referenced certified	l diverse business enterprises a	nd requested a bid. The respons	ses I		
	Name and Address of	Type of work and	Response	Reason for Not			
	certified diverse business enterprises	Contract Items, Supplies or Services to be Performed		Accepting Bid			
		(if additional space is re	equired this form may be duplic	ated)			
If app	plicable, please complete	the following:					
and s	, ,	nse. I further certify that ef	•	ified" to submit bids to provide g ish "Joint Ventures", and said en	-		
Reas	ons for the "Unavailability	" or being determined "Und	qualified";				
Subn	nitted by:						
Auth	orized Representative Sig	nature	Title	<del></del>			

# APPENDIX C-6\* STATEMENT OF INTENT

TO BE COMPLETED BY ALL KNOWN JOINT VENTURE PARTNERS/ SUBCONTRACTORS/CONSULTANTS (TO BE SUBMITTED AT SCHEDULE OF VALUES MEETING)

Vendor:				
RFP Name:	RFP Number:			
Prime Contractor	agrees to enter into a contractual agreement with			
Joint Venture Partner/Subcontractor/C	, who will provide the following goods/services			
in connection with the above referenced RFP a	s a certified diverse business enterprises:			
for an estimated amount of \$	or% of the total contract value			
Prime Contractor	Joint Venture Partner /Subcontractor/Consultant			
	s Contract Compliance Section of the bid, contingent upon award and em with to the aforementioned Prime Contractor.			
I hereby certify that this statement is true and	correct:			
Prime Contractor Signature:	Joint Venture/Subcontractor/Consultant Signature:			
Print Name:	Print Name, Title and Date:			
Title:	Address:			
Date:	Phone			
	Fax:			

This form may be duplicated as needed.

### **APPENDIX D: INTENT TO SUMBIT**

This letter serves as notification of intent to submit or not to submit a proposal for THE SOUTH FULTON FREE STANDING ED.

(Email address)

### **APPENDIX E: BID FORM**

To:	Grady H	lealth System				
Project:	South F	Fulton Free Standing Emergenc	y Department			
GHS-FD	Project #	‡ Q2024016				
Date:			-			
Submitt (full nar (full add	ne)					
1.	General prepared	OFFER Having examined the Place of the Work, all matters referred to in the Request for Proposal, and the sample General Conditions of Contract Between Owner and Architect including the Engagement Letter in Exhibit A prepared by Grady Health System Facilities Development for the above-mentioned project, we, the undersigned, hereby offer to enter into a Contract to perform the professional services requested for:				
		ulton Free Standing Emergency		•		
		ll money of the United States of		•	0	
	This Pro	posed Price comprises of the fo	ollowing break out costs:			

### Commissioning Fee Breakdown

#	Tasks struction Phase	Total Prime Firm Staff Hrs	Prime Firm Labor Cost (\$)	Sub- Consul- tant Labor Hrs	Sub- Consul- tant Labor Cost (\$)	Total Cost (\$)
1	Update or write Cx Plan & schedule					
2	Review submittals					
3	Field Observations and Meetings					
4	Write functional test forms					
5	Issue Log and issue management					
6	Develop and execute pre-functional checklists					
7	Functional tests & trends (directing, executing, documenting)					
7b	Electrical System Testing					
7c	Mechanical System Testing					

#	Tasks	Total Prime Firm Staff Hrs	Prime Firm Labor Cost (\$)	Sub- Consul- tant Labor Hrs	Sub- Consul- tant Labor Cost (\$)	Total Cost (\$)
7d	Integrated System Testing		2 2 2 2 (4)		0000 (4)	2 2 2 2 (4)
7	Attend and document owner training					
8	Develop Systems Manual					
9	Final Report					
10	Commissioning Management Software					
11	Expenses—Prime Firm (travel, per diem, hotel, other)					
12	Expenses—Subconsultant(s)					
11	<b>Total Construction</b>					
8	Expenses—Prime Firm (travel, per diem, hotel, other)					
9	Expenses—Subconsultant(s)					
10	Total Occupancy & Operations					
	TOTAL ALL PHASES					

### 2. ACCEPTANCE

This offer shall be open to acceptance [and is irrevocable] for sixty [60] days from the bid closing date. If this bid is accepted by Grady Health System- Facilities Development within the time period stated above, we will:

- -Execute the Agreement within two [2] days of receipt of Notice of Award.
- -Furnish the required Insurance within two (2) days of receipt of Notice of Award.
- -Commence work within five [5] calendar days after written Notice to Proceed of this bid.

### 3. CONTRACT TIME

All professional services will be completed in accordance with "Section 4.0 Schedule" of the IFP including construction administration due dates that will be set forth in the Engagement Letter upon project award.

### 4. ADDENDA

The following Addenda have been received, and the associated modifications considered, and all costs are included in the Estimated Sum Price.

Addendum #	Dated
Addendum #	Dated
Addendum #	Dated
Addendum #	Dated

6.	BID FORM SIGNATURES	
	The Corporate Seal of	
	(Bidder - print the full name of your firm) was hereunto affixed in the presence of:	
	(Authorized signing officer Title) (Seal)	
	(Authorized signing officer Title) (Seal)	
	If the Bid is a joint venture or partnership, a venture in the appropriate form or forms as	d additional forms of execution for each member of the joint bove.

END OF DOCUMENT

### **APPENDIX F: SUPPLEMENTAL DOCUMENTS**

The following documents are to aid in the process, by	out are not final. Please use these concept plans as a
guide to understand the intended scope of work.	